Manchester Data Sets

Measure	Period	Data Source
P# Current State		
2 Unique Users: (Age, Gender, Period of Service, Rurality and Service Connection)	FY12 - FY17	VSSC Unique Cube
3 Outpatient Encounters (By Division/CBOC)	FY12 - FY17	VSSC Encounter Cube
4 Outpatient Uniques	FY12 - FY17	VSSC Encounter Cube
5 Manchester Facility Inventory	FY 2016	VISN 1 Strategic Planning
6 Manchester Facility Inventory- Continued	FY 2016	VISN 1 Strategic Planning
7 Inpatient Data (BDOC, ADC and Uniques)	FY12 - FY16	VSSC Treating Specialty Cube
8 NON VA Data: Disbursed Amount and Uniques	FY12 - FY16	VSSC NON VA Cube
9 Patient Weighted Workload	FY13 - FY16	ARC Facwork and PWW Cube
10 New Hampshire State Hospitals	6/9/2016	New Hampshire Hospital Association
Projected State		
11 Veteran Population Projections	FY15-FY36	VSSC , Utilization Projections by Geography by 2014 Cube
12 Gap Analysis by Ambulatory Primary Care and Mental Health	FY 2014	VSSC , Utilization Projections by Geography by 2014 Cube
13 Gap Analysis by Ambulatory Medicine and Surgery	FY 2014	VSSC , Utilization Projections by Geography by 2014 Cube
14 Gap Analysis by Inpatient: Medicine	FY 2014	VSSC , Utilization Projections by Geography by 2014 Cube
15 Gap Analysis by Inpatient: Surgery	FY 2014	VSSC , Utilization Projections by Geography by 2014 Cube
16 Gap Analysis by Inpatient: Mental Health	FY 2014	VSSC , Utilization Projections by Geography by 2014 Cube
17 Gap Analysis by Inpatient: Inpatient Residential Rehab - Mental Health Programs	FY 2014	VSSC , Utilization Projections by Geography by 2014 Cube
18 Gap Analysis by Inpatient: Long Term Services and Support (LTSS)	FY 2014	VSSC , Utilization Projections by Geography by 2014 Cube
19 Gap Analysis by Ambulatory Services: Dental and Lab	FY 2014	VSSC , Utilization Projections by Geography by 2014 Cube
20 Gap Analysis by Ambulatory Services: Radiology and Nuclear Med	FY 2014	VSSC , Utilization Projections by Geography by 2014 Cube
21 Gap Analysis by Ambulatory Services: Pharmacy and Supplies-Equipment -Prosthetics	FY 2014	VSSC , Utilization Projections by Geography by 2014 Cube
22 Manchester Modeled Inpatient MED/SURG/MH beds	FY 2016	VSSC Unique, Treating Specialty, NonVA cubes, OCAMES
23 Station Staffing- FTEE Trends	FY14-FY17	VSSC Paid Cube

Uniques - All Patients								
FY13	FY14	FY15	FY16	FY17	Sparkline			
24,254	24,753	25,351	26,347	26,537				

Uniques - All Patients: By Gender									
FY13 FY14 FY15 FY16 FY17 FY17 9									
Female	1,808	1,825	2,007	2,124	2,138	8.06%			
Male	22,429	22,913	23,052	24,200	24,269	91.45%			
Unknown	17	15	292	23	130	0.49%			

	Uniques - All Patients: By Age									
	FY13	FY14	FY15	FY16	FY17	Sparkline				
<25	341	272	186	235	212					
25-34	1,872	2,138	2,320	2,484	2,376					
35-44	1,542	1,638	1,741	1,892	1,904					
45-54	2,489	2,482	2,636	2,718	2,713					
55-64	5,068	4,656	4,425	4,349	4,349					
65-74	6,605	7,317	7,793	8,289	8,385					
75-84	4,193	4,123	4,055	4,132	4,136					
85+	2,144	2,112	2,175	2,225	2,332					
Unknown		15	20	23	130					

	Uniq	ues - All Pa	tients: Perio	d of Service		
	FY13	FY14	FY15	FY16	FY17	Sparkline
Vietnam Era	10,090	10,393	10,603	11,048	11,227	
Persian Gulf War		5,445	5,962	6,934	7,248	
Post-Vietnam	2,332	2,460	2,624	2,862	3,006	
Korean	2,643	2,532	2,400	2,349	2,209	
Post-Korean	1,199	1,177	1,163	1,205	1,186	
World War II	1,716	1,483	1,288	1,138	994	
Non-Veteran		350	409	381	294	
Other	1,144	372	447	330	288	
Pre-Korean	40	39	38	44	40	
Unknown	400		363	35	25	/
Active Duty		39	49	33	19	
World War I	1		1	1	1	

<u>Facility:</u> (608) Manchester, NH HCS <u>Data Source:</u> VSSC Unique Cube <u>Server</u>: vhaausbi19.vha.med.va.gov

	Uniques - All Patients: By Rurality									
	FY13	FY13 FY14 FY15 FY16 FY17 FY16 %								
Urban	13,311	13,586	15,370	16,252	15,988	60.25%				
Rural	10,843	11,051	9,379	10,027	9,889	37.26%				
Highly Rui	5	16	479	535	471	1.77%				
Unknown	95	122	132	135	187	0.70%				
Insular Isla	Insular Islands 1 2 0.01%									

	Uniques - All Patients: Service Connection									
	FY13	FY13 FY14 FY15 FY16 FY17 Sparklin								
Missing or	12,608	12,539	12,604	12,789	12,569					
0-49%	5,705	5,844	5,883	6,131	6,139					
50-69%	1,876	1,999	2,086	2,188	2,199					
70-99%	2,538	2,760	3,096	3,442	3,666					
100%	1,527	1,614	1,684	1,825	1,964					

Unique Patients: count of SSN's at a specific organization level within VA to include VHA, VISN, Medical Center

Manchester Division Encounters									
FY13 FY14 FY15 FY16 FY17 Spa									
(608) Manchester, NH	317,655	317,565	330,834	349,588	340,845				
(608GA) Portsmouth, NH	8,441	9,275	8,481	8,717	9,430				
(608GC) Somersworth, NH	9,068	8,474	8,040	7,595	7,936				
(608GD) Conway, NH	7,742	7,133	7,046	6,787	5,875				
(608HA) Tilton, NH	4,783	4,353	4,262	4,109	3,811	1			
(608MA) IDES Manchester VAMC	109	79	47	96	12				
TOTALS	347,798	346,879	358,710	376,892	367,909				

	(608) Ma	ancheste	r. NH			
Clinical Class	FY13	FY14	FY15	FY16	FY17	Sparkline
Laboratory & Pathology	58,978	57,963	57,312	59,316	57,905	
Telephone	39,882	44,810	55,183	53,766	52,579	
Primary Care	34,508	31,844	34,964	36,986	35,249	
Mental Health	21,033	21,239	20,947	24,075	23,479	
Radiology	16,717	16,408	18,241	18,312	18,277	
Eye	12,842	13,240	13,915	18,137	17,544	
Emergency	13,202	12,354	11,299	12,000	12,488	
Therapy	10,174	11,940	11,627	11,837	10,506	
Podiatry	8,845	8,868	9,127	9,954	9,439	
Audiology and Speech Pathology	7,416	7,035	8,636	10,146	9,144	
Dermatology	7,691	7,340	8,270	7,942	8,163	1
Community/ VA /Home Based Health	9,536	9,523	9,376	8,624	8,154	
Substance Use Disorder	3,969	4,171	4,848	6,176	6,574	
Pharmacy	11.663	9.517	7.116	6.021	6.192	ĺ
Dental	5.757	5.615	5,416	5.816	5.705	
General Medicine	3.389	3,231	4.998	6.044	5,361	
Hematology/Oncology	4,746	4,826	4.744	4,972	5,253	
Home TeleHealth	4,938	4,615	4,449	4,373	4,949	
Homeless	2.616	3,742	3.282	4.069	3,935	
Cardiology	2.705	3,358	3,689	4.502	3.917	
EKG	4.046	4.055	3,461	3,704	3,595	
Urology	4.842	4,445	3.312	3,166	3.309	
Anesthesia	2,441	2,927	1,574	2,310	3,262	
Gastroenterology	4.256	3,983	3,994	3.695	2.958	
General Surgery	1,275	1.561	2,839	2.759	2,954	
Neurology	1,949	1,964	2,308	2,807	2,851	
Pulmonary/ Respiratory Disease	3,882	3,733	2,805	3,083	2,795	
Endocrinology	1,804	1,830	1,724	1,882	1,985	
Orthopedics	1,971	1.044	1,345	1,867	1,883	\setminus
Weight Management	793	873	1,258	1.579	1.384	
Nutrition	910	1,069	1,068	1,281	1,244	
Poly-Trauma	1,170	1,425	1,025	1,346	1,231	
Rehab Physician	197	377	815	915	1,106	
Rheumatology	426	389	266	588	950	
CWT	800	736	565	800	876	
Alternative	000	700	000	577	765	~
Spinal Cord Injury	572	618	392	518	733	
Geriatric Medicine	255	357	261	320	511	
PTSD	1,842	1,778	1.147	422	267	
Otolaryngology	983	885	961	754	258	
Occupational Health	373	303	681	365	225	
GYN	139	160	188	202	204	
Infectious Disease	207	198	199	233	203	
Nuclear Med	491	474	436	449	152	
Blind Rehab	241	205	210	220	131	\ \ \
	305	359	436	503	102	
Nursing						
Amputation	116	114	78	67	68	\rightarrow
Homeless Employment			44	80	19	
Vocational Rehab	700			2	11	/
Other	762	64	3	26	0	1

Encounter: An encounter is a professional contact between a patient and a practitioner vested with primary responsibility for diagnosing, evaluating, and/or treating the patient's condition. Contact can include face-to-face interactions or those accomplished via telemedicine technology.

Facility: (608) Manchester, NH HCS
Data Source: VSSC Encounter Cube
Server: VHACDWDWHMDM07

(608GA) Portsmouth, NH

Clinical Class	FY13	FY14	FY15	FY16	FY17	Sparkline
Primary Care	3,682	3,703	3,540	3,839	3,793	
Mental Health	980	1,251	1,316	1,116	926	
Telephone	2,234	1,503	1,597	1,154	567	/
EKG	421	329	321	360	388	$\bigg)$
Nutrition	89	103	99	54	63	1
Pharmacy	200	84	39	44	50	
Audiology and Speech Pathology	108	137	86	130	48	
Therapy			9	20	28	
PTSD	15	1	8	50	11	
Endocrinology	12	22	31	18		
Other	1	0	0	2	1	

(608GC) Somersworth, NH

(608GC) Somersworth, NH								
Clinical Class	FY13	FY14	FY15	FY16	FY17	Sparkline		
Primary Care	4,930	4,707	4,681	4,624	4,978			
Mental Health	877	2,237	1,944	2,520	2,669			
Telephone	1,593	1,325	719	424	521			
Community/ VA /Home Based Health Care				213	486			
Podiatry	345	407	419	349	342			
EKG	94	116	208	212	195			
Pharmacy	409	258	281	243	163	1		
Nutrition	106	69	50	67	68	$\left. \right\rangle$		
PTSD	32	127	134	43	5			
Endocrinology	55	29	45	22	2	/		

(608GD) Conway, NH

Clinical Class			EV15	EV16	FY17	Sparkline
Primary Care				2.177		Oparkille
Telephone	1.062	875	687	588	648	
Community/ VA /Home Based Health Care	516	554	596	579	603	
Mental Health	806	742	781	529	341	
Pharmacy	136	99	110	116	95	_
EKG	49	58	71	60	64	
Nutrition	4	15	35	27	26	
Therapy		6	11	15	8	
Eye				14	20	
Other	0	0	0	4	13	

(608HA) Tilton, NH

Clinical Class					FY17	Sparkline
Primary Care	3,368	3,514	3,589	3,787	3,581	
Mental Health	780	527	574	1,379	1,706	
Community/ VA /Home Based Health Care	1,479	1,485	1,412	1,125	1,451	
Telephone	2,766	2,090	1,688	631	580	
EKG	105	194	205	258	199	
Pharmacy	254	238	176	203	178	
Urology	2	59	89	93	98	
Nutrition	123	75	65	62	67	
Eye	55	98	70	22	43	
Endocrinology	89	55	27	23	15	
PTSD	47	123	122	3		(
Other	0	16	23	9	18	

(608MA) IDES Manchester VAMC

(OUDINA) IDES I	viailcii	core: A	AINIC.			
Clinical Class	FY13	FY14	FY15	FY16	FY17	Sparkline
General Medicine	36	34	18	35	4	
Mental Health	25	24	11	21	4	
Audiology and Speech Pathology	16	14	11	26	3	_
Eye	7	5	6	8	1	
Neurology	5	2	1	6		
Primary Care	20					

Uniques based on Outpatient Encounters

Manchester Division Uniques							
	FY13	FY14	FY15	FY16	FY17	Sparkline	
(608) Manchester, NH	23,128	23,531	24,061	24,772	24,745		
(608GA) Portsmouth, NH	2,479	2,578	2,523	2,613	2,703		
(608GC) Somersworth, NH	1,891	1,994	2,113	2,201	2,125		
(608GD) Conway, NH	1,725	1,786	1,864	1,930	1,999		
(608HA) Tilton, NH	1,024	1,003	971	1,131	964	_	
(608MA) IDES Manchester VAMC	50	34	19	35	4	\ \	
TOTALS	30,297	30,926	31,551	32,682	32,540		

	(608) Ma	ancheste	r. NH			
Clinical Class	FY13	FY14	FY15	FY16	FY17	Sparkline
Laboratory & Pathology	17,169	17,162	17,188	18,026	17,951	
Telephone	10,428	11,104	12,155	12,334	12,752	
Primary Care	14,117	13,830	14,028	14,389	14,077	
Mental Health	3,848	3,929	3,976	4,340	4,228	
Radiology	8,350	8,318	9,032	9,297	9,137	
Eye	6,716	7,024	7,138	7,803	7,679	
Emergency	6,371	6,333	6,018	6,390	6,554	_
Therapy	3,346	3,553	3,590	3,831	3,505	_
Podiatry	2,622	2,733	2,864	2,952	2,875	
Audiology and Speech Pathology	4,025	3,930	4,596	4,918	4,664	
Dermatology	3,527	3,443	3,598	3,773	3,861	-
Community/ VA /Home Based Health	644	639	593	635	643	
Substance Use Disorder	464	504	615	648	705	
Pharmacy	2,368	2,391	2,334	2,269	2,692	/
Dental	1,541	1,581	1,516	1,583	1,705	
General Medicine	2,633	2,571	3,370	3,712	3,372	
Hematology/Oncology	932	909	853	829	853	
Home TeleHealth	604	548	556	595	642	
Homeless	489	587	631	605	649	
Cardiology	1.576	1.711	1.779	2,017	1.847	
EKG	3.148	3,003	2,530	2,774	2,717	
Urology	2.573	2.384	2.066	2.059	2.039	_
Anesthesia	753	949	805	1,030	1,356	
Gastroenterology	2.569	2.494	2.442	2.438	2.234	
General Surgery	588	792	1,488	1,657	1,788	
Neurology	1.069	1.071	1,252	1,333	1,700	
Pulmonary/ Respiratory Disease	2,015	2,057	1,766	1,987	1,828	\prec
Endocrinology	722	716	716	805	881	
Orthopedics	1.067	650	931	1.246	1.255	
Weight Management	206	229	272	351	353	
Nutrition	522	611	614	759	725	
Poly-Trauma	304	445	354	388	406	
Rehab Physician	81	180	346	341	402	
Rheumatology	238	237	154	311	457	
CWT	242	263	225	272	268	
Alternative	242	203	223	138	167	
Spinal Cord Injury	106	143	103	134	173	
Geriatric Medicine	158	237	189	218	360	
PTSD	265	296	207	98	83	
ENT	739	643	733	620	235	
	234	202	432	264	190	
Occupational Health						
GYN	110	120	135	153	150	
Infectious Disease	92	102	89	114	109	\sim
Nuclear Med	460	456	424	437	149	
Blind Rehab	142	143	136	148	92	
Nursing	241	322	393	467	101	
Amputation	56	68	46	42	35	_
Homeless Employment			38	45	12	_
Other	266	47	3	23	9	_

Unique Outpatients: count of outpatient SSN's at a specific organization level within VA to include VHA, VISN, Medical Center or division/ CBOC for the selected time period.

Facility: (608) Manchester, NH HCS
Data Source: VSSC Encounter Cube
Server: VHACDWDWHMDM07

(609CA) Portsmouth,	NIL
(OUOGA) Portsilloutii,	IИП

(00007)1						
Clinical Class	FY13	FY14	FY15	FY16	FY17	Sparkline
Primary Care	1,694	1,718	1,790	1,912	1,939	
Mental Health	259	355	355	328	291	
Telephone	784	690	734	648	314	/
EKG	408	320	297	348	369	$\left. \right\rangle$
Nutrition	50	56	63	34	32	_
Pharmacy	64	35	11	8	14	
Audiology and Speech Pathology	108	137	86	130	48	_
Therapy			8	20	28	
PTSD	2	1	4	7	6	
Endocrinology	12	22	25	14		\
Other	1	0	0	2	1	(

(COOCC) Comproverth NU

(608GC) Soi						
Clinical Class	FY13	FY14	FY15	FY16	FY17	Sparkline
Primary Care	2,276	2,368	2,325	2,368	2,395	
Mental Health	291	410	370	458	530	
Telephone	527	767	514	303	322	/
Community/ VA /Home Based Health Care				40	53	
Podiatry	163	174	178	173	158	
EKG	90	104	166	157	152	
Pharmacy	143	79	74	47	34	1
Nutrition	66	32	33	38	31	_
PTSD	6	16	24	11	3	
Endocrinology	55	12	12	8	2	

(608GD) Conway, NH

(00000)						
Clinical Class	FY13	FY14	FY15	FY16	FY17	Sparkline
Primary Care	874	905	919	1,081	918	\
Telephone	386	409	354	314	339	/
Community/ VA /Home Based Health Care	41	37	45	40	37	\
Mental Health	219	181	152	121	81	
Pharmacy	56	30	27	22	21	
EKG	47	53	64	60	60	
Nutrition	3	14	18	18	16	
Eye				13	16	
Other	0	5	10	16	18	

(608HA) Tilton, NH

(coordy rinterly rint							
Clinical Class	FY13	FY14	FY15	FY16	FY17	Sparkline	
Primary Care	1,425	1,526	1,651	1,778	1,803		
Mental Health	248	192	180	244	309		
Community/ VA /Home Based Health Care	160	145	135	135	140	/	
Telephone	914	879	738	414	378		
EKG	92	177	184	229	179		
Pharmacy	70	53	41	52	49	/	
Urology	2	42	68	75	79		
Nutrition	93	71	49	53	51		
Eye	54	98	66	22	42	$\left. \left. \right\rangle \right.$	
Endocrinology	53	38	16	9	7	/	
Other	6	36	43	10	15		

(608MA) IDES Manchester VAMC

(000						
Clinical Class	FY13	FY14	FY15	FY16	FY17	Sparkline
General Medicine	28	31	18	34	4	
Mental Health	22	24	11	21	4	
Audiology and Speech Pathology	15	14	10	26	3	
Eye	7	5	5	8	1	\
Neurology	5	2	1	6		
Primary Care	20					

N	lanchester VA Medical Center: Inventory	A val	ue of '1' means the	service is
Service Category	Service Name	On Site	Community Care	VA Referral
Co. Not Category	00.1100.1100.11			
Primary Care	Contraception Management	1	0	0
Primary Care	Menopause Management	1	0	0
Brimany Cara	Pan Smaare	1	0	0
Primary Care	Pap Smears	-	U	U
Primary Care	Post Deployment Clinic	1	0	0
Primary Care	Pre-conception Counseling	1	0	0
Drimony Core	Driven Care Canada	1	0	0
Primary Care	Primary Care General	'	U	U
Primary Care	Primary Care Group	1	0	0
Primary Care	Vaginitis and sexually transmitted infections (STI) evaluation and treatment	1	0	0
Primary Care	Womens Health General	1	0	0
Primary Care	Wound / Enterstomal / Skin Care	1	0	0
, , , , ,			-	-
Mental Health Services	Mental Health Biomed Intervention	1	0	0
Mental Health Services Mental Health Services	Discharge of Manchester Patients from CITC and VISN 1 VA Facilities Mental Health Integrated Care	1	0	0
Mental Health Services	Mental Health Outpatient Individual and Group Services	1	0	0
Mental Health Services	Mental Health Primary Care Services	1	0	0
Mental Health Services	Neuropsychological Services	1	0	0
Mental Health Services	Opiod Substitution	1	0	1
Mental Health Services	Outpatient Case Management	1	0	0
Mental Health Services	Psychiatry Services - Individual / Group	1	0	0
Mental Health Services	Psycho Geriatric Group Services	1	0	0
Mental Health Services	Psycho Geriatric Individual Services	1	0	0
Mental Health Services	Psychology Services - Individual / Group	1	0	0
Mental Health Services Mental Health Services	Psychosocial Rehabilitation PTSD Group	1	0	0
Mental Health Services	PTSD Individual	1	0	0
Mental Health Services	PTSD Teams	1	0	0
Mental Health Services	Services related to Military Sexual Trauma	1	0	0
Mental Health Services	Substance Use Disorder Intensive Counseling - Individual / Group	1	0	0
Mental Health Services	Substance Use Disorder Medication Clinic	0	0	1
Mental Health Services	Substance Use Disorder Treatment - Individual / Group	1	0	0
Rehabilitation Services	Adaptive Sports	1	1	0
Rehabilitation Services	Aquatic Therapy	0	1	0
Rehabilitation Services Rehabilitation Services	Aquatic Therapy Audiology	0	1 0	0
Rehabilitation Services Rehabilitation Services Rehabilitation Services	Aquatic Therapy Audiology Augmentative and Alternative Communication Devices	0	1 0 1	0 0 0
Rehabilitation Services Rehabilitation Services	Aquatic Therapy Audiology	0 1 0	1 0	0
Rehabilitation Services Rehabilitation Services Rehabilitation Services Rehabilitation Services	Aquatic Therapy Audiology Audiology Augmentative and Alternative Communication Devices Balance Assessment	0 1 0	1 0 1	0 0 0
Rehabilitation Services Rehabilitation Services Rehabilitation Services Rehabilitation Services Rehabilitation Services	Aquatic Therapy Audiology Augmentative and Alternative Communication Devices Balance Assessment Bara Injury / Potrauma	0 1 0 1 1	1 0 1 0 0 0	0 0 0 0 1 1
Rehabilitation Services	Aquatic Therapy Audiology Augmentative and Alternative Communication Devices Balance Assessment Berlainipur/ Potytrauma Cardiac Rehabilitation Chricopractic Services	0 1 0 1 1 1 0 0	1 0 1 0 0 0 0	0 0 0 0 1 1 1
Rehabilitation Services	Acuatic Therapy Audiology Augmentative and Alternative Communication Devices Balance Assessment Barian injury / Polytruma Cardiac Rehabilitation Chrioropactic Services Chronic Pain Program Drivers Training	0 1 0 1 1 1 0 0 0	1 0 1 0 0 0 0 1	0 0 0 0 1 1 1 1
Rehabilitation Services	Aquatic Therapy Audiology Augmentative and Alternative Communication Devices Balance Assessment Baria Injury Fohtruma Cardiac Rehabilitation Chripmatch Services Ohronic Pala Plogam Drivers Training Functional Capacity Evaluation/Training	0 1 0 1 1 1 0 0 0 1 1 0	1 0 1 0 0 0 0 1 1 0 0	0 0 0 0 1 1 1 1 1
Rehabilitation Services	Aquatic Therapy Audiology Audiology Augmentative and Alternative Communication Devices Balance Assessment Baria Injury Potrusuma Cardiac Rehabilitation Chriorpactic Services Chronic Pain Program Drivers Training Functional Capacity Evaluation/Training Hand Therapy	0 1 0 1 1 1 0 0 0 1 0 0	1 0 1 0 0 0 0 1 0 0	0 0 0 0 1 1 1 1 1 1 0
Rehabilitation Services Rehabilitation Services	Aquatic Therapy Audiology Augmentative and Alternative Communication Devices Balance Assessment Baran injury Potrauma Cardiac Rehabilitation Chriopraetic Services Chronic Pain Program Drivers Training Functional Capacity Evaluation/Training Hand Therapy Kinesiotherapy	0 1 0 1 1 1 0 0 0 1 1 0	1 0 1 0 0 0 0 1 1 0 0	0 0 0 0 1 1 1 1 1 1 0
Rehabilitation Services Rehabilitation Services	Aquatic Therapy Audiology Augmentative and Alternative Communication Devices Balance Assessment Berlan Injury / Potruama Cardiac Rehabilitation Chrisoractic Services Chronic Pain Program Drivers Training Functional Capacity Evaluation/Training Hand Therapy Kinesiotherapy Neuropsychology	0 1 0 1 1 1 0 0 0 1 1 0 0	1 0 1 0 0 0 0 1 1 0 0 0	0 0 0 0 1 1 1 1 1 1 0
Rehabilitation Services Rehabilitation Services	Aquatic Therapy Audiology Augmentative and Alternative Communication Devices Balance Assessment Baran injury Potrauma Cardiac Rehabilitation Chriopraetic Services Chronic Pain Program Drivers Training Functional Capacity Evaluation/Training Hand Therapy Kinesiotherapy	0 1 0 1 1 1 0 0 0 1 0 0 1 0 0	1 0 1 0 0 0 0 1 1 0 0 0	0 0 0 1 1 1 1 1 1 1 0
Rehabilitation Services Rehabilitation Services	Aquatic Therapy Audiology Audiology Augmentative and Alternative Communication Devices Balance Assessment Berlain Injur / Potruama Cardiac Rehabilitation Chricopractic Services Chronic Pain Program Drives Training Eunctional Capacity Evaluation/Training Hand Therapy Kinesiotherapy Neurosyrchology Cocupational Therapy Octuberts Services Physiatrist / PM & R Services	0 1 0 1 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 1 0 1	1 0 1 0 0 0 1 1 0 0 0 1 1 0 0 0 0 0 0 0	0 0 0 0 1 1 1 1 1 1 0 0 0 1 1 1 1 0
Rehabilitation Services	Aquatic Therapy Audiology Augmentative and Alternative Communication Devices Balance Assessment Barin Injury Potytruma Cardiac Rehabilitation Chrinoractic Services Chronic Pain Program Divers Training Functional Capacity Evaluation/Training Hand Therapy Neurossychology Ortholist Services Physialitati / PM & R Services Physialitati / PM & R Services	0 1 0 1 1 0 0 0 1 0 0 1 0 0 1 0 0 1 1 0 0 0 1 1 0 0 1 0 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1 1 0 1 0 1 1 0 1 1 1 1	1 0 1 1 0 0 0 0 1 1 0 0 0 0 0 1 1 0 0 0 0 0 0 0 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1	0 0 0 0 1 1 1 1 1 0 0 1 1 0 0
Rehabilitation Services	Aquatic Therapy Audiology Augineritative and Alternative Communication Devices Balance Assessment Berlan Injury / Potruma Cardiac Rehabilitation Chricoractic Services Chronic Pain Program Drivers Training Functional Capacity Evaluation/Training Hand Therapy Kinesolherapy Neuropsychology Occupational Therapy Octupational Therapy Ortholist Services Physiatrist / PM & R Services Physiatrist / PM & R Services Physiatrist / Prosthetist Services	0 1 0 1 1 1 0 0 0 1 0 0 1 0 0 1 1 0 0 1 1 0 0 1 1 1 0 0 1 1 1 1 0 1 1 1 0 1 0 1 1 0 1 0 1 1 0 1 1 1 0 1 1 1 1 0 1 1 1 0 1 1 1 1 0 1 1 1 0 1 1 0 1 1 1 1 1 0 1	1 0 1 1 0 0 0 0 0 1 1 0 0 0 0 0 1 1 0	0 0 0 0 1 1 1 1 1 1 0 0 0 1 1 1 0 0 1 1 0 0 1 0
Rehabilitation Services	Aquatic Therapy Audiology Augmentative and Alternative Communication Devices Balanca Assessment Baria Injury Potruama Cardiac Rehabilitation Chriorpactic Services Chronic Pain Program Drivers Training Functional Capacity Evaluation/Training Hand Therapy Knesiotherapy Neurosychology Cocupational Therapy Ortholist Services Physiatist J PM & R Services Physiatist J PM & R Services Physiatist Services Physiatist Services Physiatist Services Physiatist Services Physiatist Services	0 1 0 1 1 0 0 1 0 0 1 0 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 1 1 0 1 1 1 0 0 1 1 1 1 0 1	1 0 1 1 0 0 0 0 1 1 0 0 0 0 0 1 1 0 0 0 0 0 0 0 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1	0 0 0 0 1 1 1 1 1 1 0 0 0 1 1 1 0 0 0 1 1 0
Rehabilitation Services	Aquatic Therapy Audiology Augineritative and Alternative Communication Devices Balance Assessment Baria Injury / Potriuma Cardiac Rehabilitation Chrinoractic Services Chronic Pain Program Drivers Training Functional Capacity Evaluation/Training Hand Therapy Neuroscychology Occupational Therapy Ortholist Services Physialtra / PM & R Services Physialtra / PM & R Services Physialtra / PM & R Services Recreation Therapy Prosthetist Services Recreation Therapy Prosthetist Services Recreation Therapy Services Speech Pathology Open Services	0 1 0 1 1 1 0 0 0 1 0 0 1 0 0 1 0 0 1 1 0 0 0 1 1 0 0 1 1 0 0 1	1 0 1 0 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0	0 0 0 0 1 1 1 1 1 0 0 0 0 0 0 1 1 1 0
Rehabilitation Services	Aquatic Therapy Addiology Augmentative and Alternative Communication Devices Balanca Assessment Balanca Assessment Gardiac Rehabilitation Cardiac Rehabilitation Chriograetic Services Chronic Pain Program Divers Training Functional Capacity Evaluation/Training Hand Therapy Neuropsychology Occupational Therapy Ortholis Services Physiatist JP M& R Services Physiathist JP M& R Services Physiathist JP M& R Services Physiathist Services Recreation Therapy Proscitletist Services Recreation Therapy Services Speech Pathology Vocational Rehabilitation Therapy	0 1 0 1 1 1 0 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 1 1 1 0 0 1 1 1 0	1 0 1 1 0 0 0 0 0 1 1 0 0 0 0 0 1 1 0	0 0 0 0 1 1 1 1 1 1 0 0 0 1 1 1 0 0 0 1 1 0
Rehabilitation Services	Aquatic Therapy Audiology Augineritative and Alternative Communication Devices Balance Assessment Baria Injury / Potriuma Cardiac Rehabilitation Chrinoractic Services Chronic Pain Program Drivers Training Functional Capacity Evaluation/Training Hand Therapy Neuroscychology Occupational Therapy Ortholist Services Physialtra / PM & R Services Physialtra / PM & R Services Physialtra / PM & R Services Recreation Therapy Prosthetist Services Recreation Therapy Prosthetist Services Recreation Therapy Services Speech Pathology Open Services	0 1 0 1 1 1 0 0 0 1 0 0 1 0 0 1 0 0 1 1 0 0 0 1 1 0 0 1 1 0 0 1	1 0 0 1 0 0 0 0 1 1 0 0 0 0 0 1 1 0 0 0 0 1 1 0	0 0 0 0 1 1 1 1 1 0 0 0 0 1 1 0 0 0 1 1 1 0
Rehabilitation Services	Aquatic Therapy Addiology Augmentative and Alternative Communication Devices Balanca Assessment Balanca Assessment Gardiac Rehabilitation Cardiac Rehabilitation Chriograetic Services Chronic Pain Program Divers Training Functional Capacity Evaluation/Training Hand Therapy Neuropsychology Occupational Therapy Ortholis Services Physiatist JP M& R Services Physiathist JP M& R Services Physiathist JP M& R Services Physiathist Services Recreation Therapy Proscitletist Services Recreation Therapy Services Speech Pathology Vocational Rehabilitation Therapy	0 1 0 1 1 1 0 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 1 1 1 0 0 1 1 1 0	1 0 0 1 0 0 0 0 1 1 0 0 0 0 0 1 1 0 0 0 0 1 1 0	0 0 0 0 1 1 1 1 1 0 0 0 0 1 1 0 0 0 1 1 1 0
Rehabilitation Services	Aquatic Therapy Audiology Augineritative and Alternative Communication Devices Balance Assessment Baria Injury / Potruma Cardiac Rehabilitation Chrinoractic Services Obronic Pain Piogram Drivers Training Functional Capacity Evaluation/Training Hand Therapy Neuropsychology Neuropsychology Occupational Therapy Ortholis Services Physiatist / PM & R Services Physiatist / PM & R Services Recreation Therapy Prosthetist Services Recreation Therapy Voice Prosthesis Amputation Surgery Services Brasst Surgery Services Brasst Surgery Services Brasst Surgery Services	0 1 0 1 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 1 0 0 1 1 0	1 0 1 0 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0	0 0 0 0 1 1 1 1 1 0 0 0 1 1 1 0 0 0 1 1 1 1 1 0 0 0 1 1 1 0 0 0 1 1 0
Rehabilitation Services	Aquatic Therapy Audiology Augmentative and Alternative Communication Devices Balance Assessment Barin Injury Potruman Cardiac Rehabilitation Chriorgaetic Services Chronic Pain Program Drivers Training Functional Casacity Evaluation/Training Hand Therapy Kinesiotherapy Neurosychology Octubelional Therapy Ortholist Services Physiatrist J PM & R Services Physiatrist J PM & R Services Physiatrist J PM & R Services Physiatrist Services Speech Pathology Vocational Rehabilitation Therapy Voice Prosthesis Amputation Surgery Services Breast Surgery Services Gerdiac Surgery Services	0 1 0 0 1 1 1 0 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0	1 0 0 1 0 0 0 0 1 1 0 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 0 0 0 0 1	0 0 0 0 1 1 1 1 1 1 0 0 0 0 1 1 1 1 1 1
Rehabilitation Services Surgery Surgery Surgery	Aquatic Therapy Audiology Auginentative and Alternative Communication Devices Balance Assessment Barin Injury / Poytruma Cardiac Rehabilitation Chrinopratic Services Chronic Pain Program Drivers Training Functional Capacity Evaluation/Training Hand Therapy Hand Therapy Neurossychology Occupational Therapy Occupational Therapy Prosthests Services Physialits / PM & R Services Physialits Services Secretain Therapy Services Seech Pathology Vocational Rehabilitation Therapy Vocational Surgery Services Breast Surgery Services Breast Surgery Services Breast Surgery Services Cardiac Surgery Services	0 1 1 0 0 0 1 1 1 0 0 0 1 1 1 0 0 0 1 1 0 0 0 1 1 0	1 0 0 0 0 1 1 1 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 0 1 1 1 0 0 0 0 0 1 1 1 0	0 0 0 0 1 1 1 1 1 1 0 0 0 1 1 1 1 1 1 1
Rehabilitation Services	Aquatic Therapy Aduiology Augmentative and Alternative Communication Devices Balanca Assessment Barlanca Assessment Gerdiac Rehabilitation Cerdiac Rehabilitation Chriograetic Services Chronic Pain Program Divers Training Functional Capacity Evaluation/Training Hand Therapy Neuropsychology Occupational Therapy Ortholis Services Physiatist JP M& R Services Physiatist JP M& R Services Physiatist JP M& R Services Physiatist Services Recreation Therapy Services Recreation Therapy Services Speech Pathology Vocational Rehabilitation Therapy Voice Prosthesis Amputation Surgery Services Beral Surgery Services Ear, Nose & Throat Surgery Services	0 1 0 0 1 1 1 0 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0	1 0 0 1 0 0 0 0 1 1 0 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 0 0 0 0 1	0 0 0 0 1 1 1 1 1 1 0 0 0 0 1 1 1 1 1 1
Rehabilitation Services Rehabi	Aquatic Therapy Audiology Augmentative and Alternative Communication Devices Balance Assessment Barin Injury Potruman Cardiac Rehabilitation Chrinopractic Services Chronic Pain Program Drivers Training Functional Capacity Evaluation/Training Functional Capacity Evaluation/Training Functional Capacity Evaluation/Training Hand Therapy Neuropsychology Occupational Therapy Ortholist Services Physiatrist (PM & R Services Physiatrist (PM & R Services Physiatrist Therapy Varice Prosthests Services Speech Pathology Voice Prosthesis Amputation Surgery Services Breast Surpery Services Breast Surpery Services Breast Surpery Services Breast Surpery Services Gardiac Surgery Services Ear Nose & Throst Gurgery Services Facial Surpery Services Facial Surpery Services Facial Surpery Services Facial Surpery Services	0 1 1 0 0 0 0 0 0 0 1 1 1 0 0 0 0 1 1 1 1 0	1 0 0 0 0 1 1 0 0 0 0 1 1 1 1 1 0 0 0 1 1 1 1 1 1 1 0 0 1	0 0 0 0 1 1 1 1 1 0 0 1 1 0 0 0 1 1 1 1
Rehabilitation Services Surgery Surgery Surgery Surgery Surgery Surgery Surgery	Aquatic Therapy Aduiology Augmentative and Alternative Communication Devices Balance Assessment Baria Injury Pohrtuman Cardiac Rehabilitation Chriorpacide Services Chronic Pain Program Drivers Training Functional Capacity Evaluation/Training Hand Therapy Hand Therapy Neurosychology Octupational Therapy Octubational Therapy Orthoist Services Physiatist J PM & R Services Seech Pathology Vocational Rehabilitation Therapy Vocational Rehabilitation Therapy Vocational Rehabilitation Therapy Voice Prosthesis Amputation Surgery Services Breast Surgery Services Cardiac Surgery Services Ear Nose & Throat Surgery Services Ear Nose & Throat Surgery Services Fedial Surgery Services	0 1 0 1 1 0 0 0 0 1 1 1 0 0 0 1 1 1 0 0 0 1 1 1 0	1 0 0 0 0 1 1 1 1 1 1 1 0 0 0 1 1 1 1 1	0 0 0 0 1 1 1 1 1 0 0 0 0 1 1 1 1 1 1 0 0 0 1
Rehabilitation Services Services Services Services Services Services Surgery Surgery Surgery Surgery Surgery Surgery Surgery	Aquatic Therapy Audiology Auginentative and Alternative Communication Devices Balance Assessment Barin Injury I Potruma Cardiac Rehabilitation Chrimpractic Services Chronic Pain Program Drivers Training Functional Capacity Evaluation/Training Hand Therapy Hend Therapy Neuropsychology Occupational Therapy Occupational Therapy Orthoist Services Physiatist / PM & R Services Physiatist / PM & R Services Physiatist / Pmapy Prosthetist Services Recreation Therapy Services Speech Pathology Vocational Rehabilitation Therapy Vocational Rehabilitation Therapy Vocational Rehabilitation Therapy Services Breast Surgery Services Breast Surgery Services Eye Surgery Services Eye Surgery Services Foot Surgery Services General Surgery Services General Surgery Services General Surgery Services	0 1 0 1 1 0 0 0 0 1 1 1 0 0 0 1 1 1 0 0 0 1 1 1 0 0 0 1 1 1 0	1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 0 1 1 1 0	0 0 0 0 1 1 1 1 1 1 0 0 0 0 1 1 1 1 1 1
Rehabilitation Services Rehabi	Aquatic Therapy Audiology Augmentative and Alternative Communication Devices Balance Assessment Barin Injury Potruman Cardiac Rehabilitation Chrinograetic Services Chronic Pain Program Divers Training Functional Capacity Evaluation/Training Hand Therapy Hand Therapy Neuropsychology Occupational Therapy Octholist Services Physiatrist J PM & R Services Physiatrist J PM & R Services Physiatrist J PM & R Services Physiatrist Services Speech Pathology Vocational Rehabilitation Therapy Voice Prosthesis Amputation Surgery Services Breast Surgery Services Breast Surgery Services Gerafiac Surgery Services Ear, Nose & Throat Surgery Services Facial Surgery Services General Surgery Services	0 1 0 1 1 0 0 0 0 1 1 1 0 0 0 1 1 1 0 0 0 1 1 1 0	1 0 0 0 0 1 1 0 0 0 1 1 1 1 0 0 0 1	0 0 0 0 1 1 1 1 1 0 0 0 0 1 1 1 1 1 1 0 0 0 1
Rehabilitation Services Surgery	Aquatic Therapy Audiology Auginentative and Alternative Communication Devices Balance Assessment Barin Injury Potytruma Cardiac Rehabilitation Chrinopractic Services Chronic Pain Program Divers Training Functional Capacity Evaluation/Training Hand Therapy Hand Therapy Neurosvichology Occupational Therapy Official Services Physialist / PM & R Services Physialist / PM & R Services Physialist / PM & R Services Physialist Services Recreation Therapy Services Speech Pathology Vocational Rehabilitation Therapy Vocational Rehabilitation Surgery Services Breast Surgery Services Earl Nose & Throat Surgery Services Earl Nose & Throat Surgery Services Foot Surgery Services General Surgery Services	0 1 0 1 1 0 0 0 0 1 1 1 0 0 0 1 1 1 0 0 0 1 1 1 0	1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 0 1 1 1 0	0 0 0 0 1 1 1 1 1 0 0 0 1 1 1 0 0 0 1 1 1 1 1 0 0 0 1
Rehabilitation Services Rehabi	Aquatic Therapy Audiology Augmentative and Alternative Communication Devices Balance Assessment Balance Assessment Gerdiac Rehabilitation Cardiac Rehabilitation Chriopractic Services Chronic Pain Program Divers Training Functional Capacity Evaluation/Training Functional Capacity Evaluation/Training Hand Therapy Neuropsychology Occupational Therapy Orthoits Services Physical Therapy Prostheist Services Physical Therapy Prostheist Services Physical Therapy Prostheist Services Speech Pathology Voice Prosthesis Amputation Surpey Services Berast Surpey Services Gerdiac Surgey Services Ear, Nose & Throat Surgery Services Facial Surgery Services General Surgery Services	0 1 0 1 1 0 0 0 1 1 1 0 0 0 1 1 1 0 0 0 1 1 1 1 0	1 0 0 0 0 1 1 1 1 0 0 0 1 1 1 1 1 1 1 1	0 0 0 0 1 1 1 1 1 1 0 0 0 1 1 1 1 1 1 1
Rehabilitation Services Surgery	Aquatic Therapy Aduiology Augmentative and Alternative Communication Devices Balanca Assessment Balanca Assessment Gerdiac Rehabilitation Cardiac Rehabilitation Chriograetic Services Chronic Pain Program Divers Training Functional Capacity Evaluation/Training Hand Therapy Neuropsychology Occupational Therapy Ortholis Services Physicial Therapy Ortholis Services Physicial Therapy Prosthetist Services Physicial Therapy Prosthetist Services Recreation Therapy Services Recreation Therapy Services Speech Pathology Vocicional Rehabilitation Therapy Voice Prosthetist Beast Surgery Services Ear, Nose & Throat Surgery Services Facial Surgery Services Facial Surgery Services Facial Surgery Services General Urgery Surgery Services General Urgery Surgery Services General Urglory Surgery Services Heinof-Protein Surgery Services Neurosurgery Surgery Services Neurosurgery Surgery Services	0 1 1 0 1 1 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 1 0	1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Rehabilitation Services Surgery	Aquatic Therapy Augineritative and Alternative Communication Devices Balanca Assessment Baria Injury Potriuma Cardiac Rehabilitation Chriorpactic Services Chronic Pain Program Drivers Training Functional Capacity Evaluation/Training Hand Therapy Hand Therapy Neuropsychology Cocquational Therapy Orthoist Services Physiatist J PM & R Services Secretain Therapy Services Secretain Therapy Services Frest Surgery Services Facilitation Surgery Services Facilitation Surgery Services General Uniony Surgery Services General Uniony Surgery Services General Uniony Surgery Services Neurosurgery Surgery Services Neurosurgery Surgery Services Neurosurgery Surgery Services Port Management Surgery Services Neurosurgery Services Pain Management Surgery Services	0 1 0 1 1 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 1 1 1 0 0 0 0 1 1 1 0	1 0 0 0 0 1 1 0 0 0 0 1 1 1 1 1 1 0 0 1 1 1 1 1 1 0 0 1 1 1 1 1 1 0 0 1 1 1 1 1 1 0 0 1 1 1 1 1 1 1 0 0 1	0 0 0 0 1 1 1 1 1 0 0 0 1 1 1 0 0 0 1 1 1 1 1 0 0 0 1
Rehabilitation Services Rehabi	Aquatic Therapy Aduidotory Augmentative and Alternative Communication Devices Balance Assessment Balance Assessment Gerdiac Rehabilitation Cardiac Rehabilitation Chriopractic Services Chronic Pain Program Drivers Training Functional Capacity Evaluation/Training Functional Capacity Evaluation/Training Functional Capacity Evaluation/Training Functional Capacity Evaluation/Training Hand Therapy Knesiotherapy Neurosycholoxy Occupational Therapy Orthotis Services Physical Therapy Prosthetist Services Physical Therapy Prosthetist Services Becreation Therapy Services Becreation Therapy Services Speech Patholoxy Vocational Rathabilitation Therapy Voice Prosthesis Services Cardiac Surgery Services Cardiac Surgery Services Facial Surgery Services Facial Surgery Services Facial Surgery Services Facial Surgery Services General Surgery Services General Uroloxy Surgery Services General Uroloxy Surgery Services Hand/Forearm Surgery Services Hand/Forearm Surgery Services Pain Management Surgery Services	0 1 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 1 1 1 1 1 1 1 1 1 0	1 0 0 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0 0 0 0 1 1 1 1 1 1 0 0 0 1 1 1 0 0 0 1
Rehabilitation Services Rehabi	Aquatic Therapy Aduglocy Augmentative and Alternative Communication Devices Balance Assessment Barlance Assessment Barlance Assessment Cardiac Rehabilitation Chriorpactic Services Chronic Pain Program Drivers Training Functional Capacity Evaluation/Training Functional Therapy Occupational Therapy Ortholist Services Physiatist I PM & R Services Physiatist I PM & R Services Physiatial Therapy Prosthest Services Speech Pathology Voice Prosthesis Amputation Surgery Services Breast Surgery Services Breast Surgery Services Facial Surgery Services Facial Surgery Services Facial Surgery Services General Surgery Services General Surgery Services General Surgery Surgery Services General Urology Surgery Services Neurosurgery Surgery Services Neurosurgery Surgery Services Pain Managament Surgery Services Plastoficorostructive Surgery Services	0 1 1 1 0 0 0 0 0 0 0 0 0 0 1 1 1 1 1 1	1 0 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0 0 0 0 1 1 1 1 1 1 0 0 0 1 1 1 0 0 0 1
Rehabilitation Services Surgery	Aquatic Therapy Audiology Augmentative and Alternative Communication Devices Balance Assessment Baria Injury Potytrauma Cardiac Rehabilitation Cardiac Rehabilitation Chriorpacide Services Chronic Pain Program Divers Training Functional Casacity Evaluation/Training Hand Therapy Hand Therapy Neurosychology Occupational Therapy Orthotist Services Physialits! JPM & R Services Physialits! JPM & R Services Physialits! JPM & R Services Physialits! Services Seech Pathology Vocational Rehabilitation Therapy Vocational Rehabilitation Surgery Services Breast Surgery Services Ear. Nose & Throat Surgery Services Ear Nose & Throat Surgery Services General Surgery Services General Surgery Services Hand/Forearm Surgery Services Hand/Forearm Surgery Services Porticology Surgery Services Plastic/Reconstructive Surgery Services Plastic/Reconstructive Surgery Services Proctology Surgery Services	0 1 1 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 0 0 0 0 1 1 1 0 0 0 1 1 1 1 0 0 0 0 0	0 0 0 0 1 1 1 1 1 0 0 0 0 1 1 1 1 1 1 1
Rehabilitation Services Rehabi	Aquatic Therapy Adulotory Augmentative and Alternative Communication Devices Balanca Assessment Balanca Assessment Gerdiac Rehabilitation Cardiac Rehabilitation Chriopractic Services Chronic Pain Program Divers Training Functional Capacity Evaluation/Training Hand Therapy Neuropsycholopy Occupational Therapy Orthoist Services Physical Therapy Prosthetist Services Physical Therapy Prosthetist Services Physical Therapy Prosthetist Services Speech Patholopy Vocational Rehabilitation Therapy Voice Prosthesis Amputation Surpey Services Bereat Surpey Services Gerdiac Surgery Services Facial Surgery Services General Surgery Services General Surgery Services General Uniousy Surgery Services General Uniousy Surgery Services General Uniousy Surgery Services Pain Management Surgery Services Pain Management Surgery Services Pain Management Surgery Services Pain Management Surgery Services Palastic Processory Services Palastic Processory Services Palastic Processory Services Palastic Processory Services Plastic Processory Services Plastic Plastory Services Proclocky Surgery Services	0 1 1 1 0 0 0 0 0 0 0 0 0 0 0 0 1 1 1 1	1 0 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Rehabilitation Services Surgery	Aquatic Therapy Aduiology Augmentative and Alternative Communication Devices Balance Assessment Baria Injury Potruman Cardiac Rehabilitation Chrioropacie Services Chronic Pain Program Drivers Training Functional Caseaty Evaluation/Training Hand Therapy Hand Therapy Neurosychology Occupational Therapy Octhotist Services Physiatist / PM & R Services Seech Pathology Vocational Rehabilitation Therapy Voice Prosthesis Amputation Surgery Services Breast Surgery Services General Lirology Services General Lirology Services General Lirology Surgery Services General Lirology Surgery Services General Lirology Surgery Services Plastifications Surgery Services SinioSit Tissue Surgery Services SinioSit Tissue Surgery Services	0 1 1 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 0 0 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0 0 0 0 1 1 1 1 1 0 0 1 1 0 0 0 1 1 1 1
Rehabilitation Services Rehabi	Aquatic Therapy Adulotory Augmentative and Alternative Communication Devices Balanca Assessment Balanca Assessment Gerdiac Rehabilitation Cardiac Rehabilitation Chriopractic Services Chronic Pain Program Divers Training Functional Capacity Evaluation/Training Hand Therapy Neuropsycholopy Occupational Therapy Orthoist Services Physical Therapy Prosthetist Services Physical Therapy Prosthetist Services Physical Therapy Prosthetist Services Speech Patholopy Vocational Rehabilitation Therapy Voice Prosthesis Amputation Surpey Services Bereat Surpey Services Gerdiac Surgery Services Facial Surgery Services General Surgery Services General Surgery Services General Uniousy Surgery Services General Uniousy Surgery Services General Uniousy Surgery Services Pain Management Surgery Services Pain Management Surgery Services Pain Management Surgery Services Pain Management Surgery Services Palastic Processory Services Palastic Processory Services Palastic Processory Services Palastic Processory Services Plastic Processory Services Plastic Plastory Services Proclocky Surgery Services	0 1 1 1 0 0 0 0 0 0 0 0 0 0 0 0 1 1 1 1	1 0 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

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Service Category	Service Name	On Site	Community Care	VA Referr
Geriatrics & Extended Care	Adult Day Health Care (ADHC)	0	1	1
Geriatrics & Extended Care	Dementia Clinics	0	0	1
Geriatrics & Extended Care	Geriatric Evaluation and Management (GEM)	0	0	1
Geriatrics & Extended Care	Geriatric Primary Care	0	0	1
Geriatrics & Extended Care	Geriatric Problem-Focused Clinics	0	0	1
Geriatrics & Extended Care	Home Based Treatment Services	0	0	1
Geriatrics & Extended Care	Home Hospice Care	0	1	1
Geriatrics & Extended Care	Home Palliative Care	0	1	0
Geriatrics & Extended Care	Hospice and Palliative Care Consultation Team	1	0	0
Geriatrics & Extended Care	Nursing Home Care	1	1	1
Geriatrics & Extended Care	Respite Care	1	1	0
Genatrics & Extended Care	Respite Care		ı	U
Medicine Services	Acupuncture	0	1	1
Medicine Services	Allergy	0	0	1
Medicine Services	Banding of varices	0	0	1
Medicine Services Medicine Services	Brain Mapping Breast Cancer Treatment	0	0	1
Medicine Services Medicine Services	Bronchoscopy Bronchoscopy	1	0	0
Medicine Services Medicine Services	Cardiac Catheterization - Diagnostic	0	0	1
Medicine Services		0	0	1
Medicine Services	Cardiac Catheterization - Interventional Cardiac Stress Testing	1	0	0
Medicine Services	Cardiology - Diagnostic	1	0	0
Medicine Services	Cardiology - Diagnostic Cardiology - Interventional	0	0	1
Medicine Services	Chemotherapy Clinic	1	0	0
Medicine Services	Chronic Kidney Disease (CKD) clinics	0	1	0
Medicine Services	Colonoscopy	1	0	0
Medicine Services	Control of bleeding by injection	0	1	1
Medicine Services	Dermatology	1	0	1
Medicine Services	Diabetes Clinic	1	0	0
Medicine Services	Dynamic adrenal testing	0	0	1
Medicine Services	Dynamic pituitary testing	0	0	1
Medicine Services	Echocardiography	1	0	Ö
Medicine Services	Electroencephalogram (EEG)	0	0	1
Medicine Services	Electromyography (EMG)	1	0	1
Medicine Services	Electrophysiology Procedures	0	0	1
Medicine Services	Endocrinology	1	0	0
Medicine Services	Endocrinology - Reproductive	0	0	1
Medicine Services	Endoscopic Retrograde Cholangiopancreatography (ERCP)	0	0	1
Medicine Services	Endoscopy	1	0	0
Medicine Services	Epileptic Focus mapping	0	0	1
Medicine Services	Evoked Potential Testing	0	0	1
Medicine Services	Gastroenterology - General	1	0	0
Medicine Services	Gyne - Oncology	0	0	1
Medicine Services	Hematology - General	1	0	0
Medicine Services	Hemodialysis	0	1	0
Medicine Services	Hemodialysis - Contract	0	1	0
Medicine Services	Hemodialysis - Home / Self Care	0	1	0
Medicine Services	Hepatitis or Liver disease Clinics	1	0	0
Medicine Services	HIV Clinic	1	0	1
Medicine Services	Infectious Disease - General	0	1	0
Medicine Services	Internal Medicine - General	1	0	0
Medicine Services	Memory Clinic	1	0	1
	I Make aureas		0	1
	Mohs surgery	0		
Medicine Services	Multiple Sclerosis Clinic	1	0	0
Medicine Services Medicine Services	Multiple Sclerosis Clinic Nephrology - General	1 0	0	0
Medicine Services Medicine Services Medicine Services	Multiple Sclerosis Clinic Nephrology - General Neurology - General	1 0 1	0 1 0	0 0
Medicine Services Medicine Services Medicine Services Medicine Services	Multiple Sclerosis Clinic Nephrology - General Neurology - General Obstructive Uropathies Management	1 0 1	0 1 0	0 0 0
Medicine Services Medicine Services Medicine Services Medicine Services Medicine Services Medicine Services	Multiple Sclerosis Clinic Nephrology - General Neurology - General Obstructive Uropathies Management Oncology - General	1 0 1 1	0 1 0 0	0 0 0 1
Medicine Services	Multiple Solerois Clinic Nephrology - General Nepurology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology Pallative / Hospice Care	1 0 1 1 1	0 1 0 0 0	0 0 0 1 0
Medicine Services	Multiple Sclerosis Clinic Nephrology - General Neurology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology - Palliative / Hospice Care Pacemaker Implants	1 0 1 1 1 1 1	0 1 0 0 0 0	0 0 0 1 0 0
Medicine Services	Multiple Sclerosis Clinic Nephrology - General Neurology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology - Parise - General Oncology - Parise - General Oncology - Parise - General	1 0 1 1 1 1 0	0 1 0 0 0 0 0	0 0 0 1 0 0 1
Medicine Services	Multiple Sclerosis Clinic Nephrology - General Neurology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology - Palliative / Hospice Care Pacemaker Implants	1 0 1 1 1 1 1	0 1 0 0 0 0	0 0 0 1 0 0
Medicine Services	Multiple Sclerosis Clinic Nephrology - General Neurology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology - Parise - General Oncology - Parise - General Oncology - Parise - General	1 0 1 1 1 1 0	0 1 0 0 0 0 0	0 0 0 1 0 0
Medicine Services	Multiple Sclerosis Clinic Neutrology - General Neutrology - General Neutrology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology - General Pacemaker Implicate Pain Management - General Pain Management - General Pain Management - General Perindenal Dialysis - Home / Self Care	1 0 1 1 1 1 0 1 1 1	0 1 0 0 0 0 0 0 0 0	0 0 0 1 0 0 1 0 1 0
Medicine Services	Multiple Sclerosis Clinic Nephrology - General Neurology - General Neurology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology - Parison - General Pacies - General Parison - General Parison - General Parison - General Peritonal Dialysis - Home / Self Care Pertronael Dialysis (CAPD)	1 0 1 1 1 1 0 1 1 0 0 1 1	0 1 0 0 0 0 0 0 0 0 0	0 0 0 1 0 0 1 0 1 0 1
Medicine Services	Multiple Sclerosis Clinic Nebrotocy - General Neurology - General Neurology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology - Palletine / Hospice Care Pacemaker Implants Pain Management - General Pain Management - Sepresal Pain Management - General Pain Management - General Perinal Dialysis - Home / Self Care Pertonael Dialysis - Home / Self Care Pertonael Dialysis (CAPD) Plasmapheresis / Thresputic Disbotomy	1 0 1 1 1 1 0 1 1 0 0 1 1 0 0 0 0 0 0 0	0 1 0 0 0 0 0 0 0 0 0 0	0 0 0 1 0 0 1 1 0 0 1 1 0 0
Medicine Services	Multiple Sclerosis Clinic Nephrology - General Neurology - General Neurology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology - General Oncology - General Pain Management - General Partoneal Dialysis - Home / Self Care Pertoneal Dialysis (CAPD) Plasmaphresis / Theraputic phlebotomy Pleural Biopsy	1 0 1 1 1 1 0 1 1 0 0 1 1 0 0 0 0 0 0 0	0 1 0 0 0 0 0 0 0 0 0	0 0 0 1 0 0 1 1 0 0 1 1 0 0 0 1 1 0 0 0 0 1 1
Medicine Services	Multiple Sclerosis Clinic Nephrology - General Neurology - General Neurology - General Obstructive Uropathies Management Oncology - General Pain Management - General Pain Management - General Perin Management Perin Management Perin Management Perin Management Perin Management Management	1 0 1 1 1 1 0 1 1 0 0 0 1 1 0 0 0 0 0 0	0 1 0 0 0 0 0 0 0 0 0 0 0 1 1 1 1 0 0 0	0 0 0 1 0 0 1 1 1 0 0 0 1 1 0 0 0 0 0 1 0 0 0 0 1 0
Medicine Services	Multiple Sclerosis Clinic Nephrology - General Neurology - General Neurology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology - General Oncology - General Pacamaker Implants Pain Management - General Pain Management - General Pain Management - Secondoical Treatments Perrutaneous endoscopic gastronomy (PEG) feeding tube placement Pertoneal Dialysis - Home / Self Care Pertoneal Dialysis (CAPD) Plasmapheresis / Theraputic phiebotomy Pleural Biogsy Post Transplaint Management Pulmonary - General	1 0 1 1 1 1 0 1 1 0 0 0 0 0 1 1 0	0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 1 0 0 1 1 1 0 0 1 1 0 0 0 1 1 0 0 0 1 0 0 0 1 0
Medicine Services	Multiple Sclerosis Clinic Nephrology - General Nepurology - General Nepurology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology - Parison - General Oncology - Parison - General Oncology - Parison - General Pacieralized Implants Parison Management - General Pain Management - General Pain Management - General Pertonael Dialysis - Home / Self Care Pertonael Dialysis - Home / Self Care Pertonael Dialysis (CAPD) Plasmaphresis / Theraputic phiebotomy Pleural Bioxy - Pleural Bioxy - Pleural Planty - General Pulmonary - General Pulmonary - General	1 0 1 1 1 1 1 0 1 0 0 0 0 0 0 1 0 0 0 0	0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 1 1 0 0 1 1 0 0 0 0 1 1 0 0 0 0 0
Medicine Services	Multiple Sclerosis Clinic Neptrology - General Neurology - General Neurology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology - General Oncology - General Pacemaker Impleats Pain Management - General Pain Management - General Pain Management - Seption Control (PEG) Feeding tube placement Pertoneal Dialysis - Home / Self Care Pertoneal Dialysis - Home / Self Care Pertoneal Dialysis (CAPD) Pleural Biopsy Pleural Biopsy Pleural Biopsy Pleural Romay Pleural Growy	1 0 1 1 1 1 1 0 1 0 0 0 0 0 1 0 0 0 1 1 0 0 0 0 0 0 0 0 0 1 0	0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 1 1 0 0 1 1 1 0 0 0 1 1 0 0 0 1 1 0
Medicine Services	Multiple Sclerosis Clinic Nephrology - General Neurology - General Neurology - General Obstructive Uropathies Management Oncology - General Pain Management - General Pain Management - General Pain Management - General Pain Management - Scherolige - General Pain Management - General Pain Management - General Pertoutaneous endoscopic gastronomy (PEG) feeding tube placement Pertonael Dialysis - Home / Self Care Pertonael Dialysis - Home / Self Care Pertonael Dialysis (CAPD) Plasmapheresis / Theraputic philebotomy Petural Biogys Post Transplant Management Pulmonary - General Pulmonary - General Pulmonary - General Pulmonary - General Radio Surgery (Gamma Knife) Renal biogosies	1 0 1 1 1 1 0 0 0 0 0 1 1 0 0 1 1 1 0 0 0 1 1 1 0	0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 0 1 1 0 0 0 0 1 0
Medicine Services	Multiple Sclerosis Clinic Nebrotocy - General Neurology - General Neurology - General Neurology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology - General Oncology - Pallative / Hospice Care Pacemaker Implants Pain Management - General Pain Management - Seprological Treatments Percutaneous endoscopic gastronomy (PEG)/ feeding tube placement Pertoneal Dialysis - Home / Self Care Pertoneal Dialysis - Home / Self Care Pertoneal Dialysis (CAPD) Plasmapheresis / Theraputic Diebbotomy Pleural Biopsy Past Transplant Management Pulmonary - General Pulmonary - General Pulmonary - Function Testing Rado Surgery (Gamma Krife) Renal bioposies Respiratory Therapy Services	1 0 1 1 1 1 1 0 0 0 0 1 1 0 0 1 1 1 0 0 0 1 1 1 0 0 1 1 0 0 1 1 0	0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 1 1 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0
Medicine Services	Multiple Sclerosis Clinic Nephrology - General Neurology - General Neurology - General Neurology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology - General Pacamsker implants Pain Management - General Pain Management - General Pain Management - Seneral Partoneal Dialysis - Home / Self Care Pertoneal Dialysis - Home / Self Care Pertoneal Dialysis (SAPD) Pasamapheresis / Theraputic phiebotomy Peural Biogsy Post Transplant Management Pulmonary - General Pulmonary - General Pulmonary Function Testing Radio Surgery (Gamma Knife) Renal biopaies Respiratory Therapy Services Repuratory - General	1 0 1 1 1 1 1 0 0 0 0 1 1 0 0 1 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 0 1 1 0	0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 1 0 0 1 1 0 0 1 1 0 0 0 1 1 0
Medicine Services	Multiple Sclerosis Clinic Nebrotogy - General Neurology - General Neurology - General Neurology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology - General Pain Management - General Pain Management - Seprenal Pain Management - Seprenal Pain Management - Seprenal Pain Management - General Partonael Dialysis - Home / Self Care Pertonael Dialysis - Home / Self Care Pe	1 0 1 1 1 1 1 0 0 1 1 1 0 0 0 0 0 1 1 1 0 0 0 0 1 1 1 0 0 0 0 1 1 1 1 0 0 0 0 0 0 0 1	0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 1 0 0 1 1 0 0 0 0 1 1 0 0 0 0 0 0
Medicine Services	Multiple Sclerosis Clinic Nephrology - General Neurology - General Neurology - General Neurology - General Obstructive Uropathies Management Oncology - General Oncology - General Oncology - General Pacamsker implants Pain Management - General Pain Management - General Pain Management - Seneral Partoneal Dialysis - Home / Self Care Pertoneal Dialysis - Home / Self Care Pertoneal Dialysis (SAPD) Pasamapheresis / Theraputic phiebotomy Peural Biogsy Post Transplant Management Pulmonary - General Pulmonary - General Pulmonary Function Testing Radio Surgery (Gamma Knife) Renal biopaies Respiratory Therapy Services Repuratory - General	1 0 1 1 1 1 1 0 0 0 0 1 1 0 0 1 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 0 1 1 0	0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 1 0 0 1 1 0 0 1 1 0 0 0 1 1 0

Manchester VA Medical Center: Inventory

A value of '1' means the service is

Man	chester VA Medical Center: Inventory	tory A value of 'I' means the s		service is		
Service Category	Service Name	On Site	Community Care	VA Referral		
Dentistry	Advanced head/neck radiographic imaging	0	0	1		
,		-	-			
Dentistry	Dental Implant Services - General	0	0	1		
Dentistry	Dental Implant Services - Surgical Placement	0	0	1		
Dentistry	Dental Services - General	1	0	0		
Dentistry	Dental Services - Operating Room Services	0	1	1		
,		-				
Dentistry	Dental Sleep Apnea Treatment	0	0	1		
Dentistry	Endodontic Services - Advanced Surgical	1	1	0		
Dentistry	Endodontic Services - General	1	1	0		
Dentistry	Facial Pain/TMD Services	1	1	1		
,		0	1	0		
Dentistry	Oral and Maxillofacial Coordinated HBO Therapy	-		-		
Dentistry	Oral and Maxillofacial Reconstruction	0	0	1		
Dentistry	Oral and Maxillofacial Surgery Services	0	0	1		
Dentistry	Discharge of Manchester Patients from CITC and VISN 1 VA Facilities	0	1	1		
Dentistry	Oral Pathology Specialist	0	1	1		
,						
Dentistry	Periodontal Services - Advanced Surgical	1	1	1		
Dentistry	Periodontal Services - General	1	0	0		
Dentistry	Prosthetic Services - Dental	1	0	1		
Dentistry	Prosthetic Services - Maxillofacial	0	1	1		
Imaging	Angio Interventional - Biliary	0	1	1		
-5-5	,	-				
Imaging	Angio Interventional - Interventional	0	1	1		
Imaging	Angio Interventional - Neurological	0	1	1		
Imaging	Angio Interventional - Routine	0	1	1		
Imaging	Angio Interventional - TIPS	0	1	1		
Imaging	Cardiac Perfusion Studies - Nuclear Medicine	1	0	0		
Imaging	Cardiac Stress - Nuclear Medicine	1	1	0		
Imaging	CT Cardiac	0	0	1		
		0	0	1		
Imaging	CT Colonography	-	-			
Imaging	CT CTA	1	0	0		
Imaging	CT Interventional	1	0	1		
Imaging	CT Routine	1	1	1		
Imaging	DEXA Scan	1	0	0		
Imaging	Fluoroscopy - Joint	1	0	0		
Imaging	Fluoroscopy - Routine	1	0	0		
			-	-		
Imaging	Functional / Structural Analysis	1	0	0		
Imaging Imaging	Mammography - Diagnostic Mammography - Fine Needle Aspiration Biopsy	0	1 1	1		
Imaging	Mammography - Screening	0	1	1		
Imaging	Mammography - Stereotactic Biopsy	0	1	1		
Imaging Imaging	MEG Routine MRI Breast	0	1	0		
Imaging Imaging	MRI Cardiac	0	0	1		
Imaging	MRI Epilepsy Protocol Imaging	1	0	0		
Imaging	MRI Functional MRI (fMRI)	0	1	1		
Imaging	MRI MRA	1	0	0		
Imaging Imaging	MRI Neurological MRI Open	0	0	0		
Imaging	MRI Routine	1	0	0		
Imaging	MRI Spinal	1	0	0		
Imaging	Nuclear Medicine Radiation Therapy	0	1 0	1 0		
Imaging Imaging	Nuclear Medicine Routine PET - CT	1 0	0	1		
Imaging	PET Scan	0	0	1		
Imaging	Radionuclide Therapy	0	1	1		
Imaging	Ultrasound Breast	0	1	1		
Imaging	Ultrasound Pelvic	1	0	0		
Imaging	Ultrasound Pre Natal Ultrasound Routine	0	0	0		
Imaging Imaging	Ultrasound Transvaginal	1	0	0		
Imaging	X-RAY Industrial Exposure Chest	0	0	1		
Imaging	X-RAY Routine	1	0	0		

Facility: (608) Manchester, NH HCS Data Source: VISN 1 Strategic Planning

Service Category	/A Medical Center: Inventory Service Name	On Site	ue of '1' means the Community Care	VA Referral
Pathology & Laboratory Medicine Service Pathology & Laboratory Medicine Service	Advanced Coagulation Testing, reference lab Autopsy Pathology	0	0	1
			0	0
Pathology & Laboratory Medicine Service	Blood Banking/ Transfusion Medicine	1		
Pathology & Laboratory Medicine Service	Chemistry, special lab	1	1	1
Pathology & Laboratory Medicine Service	Crystal identification, reference lab	1	0	0
Pathology & Laboratory Medicine Service	Cytogenetics	0	1	0
Pathology & Laboratory Medicine Service	Dermatopathology Specialized	0	0	1
Pathology & Laboratory Medicine Service	Donor Blood Collection	0	0	1
Pathology & Laboratory Medicine Service	Electron microscopy	0	0	1
Pathology & Laboratory Medicine Service	Endocrinology, reference lab	1	1	1
Pathology & Laboratory Medicine Service	Hematopathology Specialized	0	0	1
Pathology & Laboratory Medicine Service	Hemoglobinopathy, reference lab	0	1	0
Pathology & Laboratory Medicine Service	Immunofluorescence Microscopy	0	0	1
Pathology & Laboratory Medicine Service	Immunohistochemistry	0	0	1
Pathology & Laboratory Medicine Service	Lab Services General	1	0	0
Pathology & Laboratory Medicine Service	Microbiology (BSL 3 or higher)	0	1	1
Pathology & Laboratory Medicine Service	Microbiology, routine (BSL 1 or BSL 2)	1	0	0
Pathology & Laboratory Medicine Service	Molecular Pathology (PCR/immunoblot/related technology	1	1	1
Pathology & Laboratory Medicine Service	Muscle pathology Specialized	0	1	0
Pathology & Laboratory Medicine Service	Mycobacteriology, reference lab	1	0	1
Pathology & Laboratory Medicine Service	Mycology, reference lab	1	1	1
Pathology & Laboratory Medicine Service	Neuropathology Specialized	0	1	0
Pathology & Laboratory Medicine Service	Parasitology, reference lab	0	1	1
Pathology & Laboratory Medicine Service	Pheresis	0	1	0
Pathology & Laboratory Medicine Service	Point of Care Testing	1	0	0
Pathology & Laboratory Medicine Service	Predictive Markers	0	1	0
Pathology & Laboratory Medicine Service	Renal Pathology Specialized	0	0	1
Pathology & Laboratory Medicine Service	Serology, autoimmune	1	1	1
			0	
Pathology & Laboratory Medicine Service	Serology, infectious disease (hepatitis, HIV, syphilis, others)	1		1
Pathology & Laboratory Medicine Service	Therapeutic Drug Monitoring	1	0	1
Pathology & Laboratory Medicine Service	Tissue Typing/Transplant Pathology, reference lab	0	1	0
Pathology & Laboratory Medicine Service	Toxicology, reference lab	1	1	1
Pathology & Laboratory Medicine Service	Transfusion Service	1	0	0
Pathology & Laboratory Medicine Service	Virology, reference lab	1	1	1
Radiation Oncology Radiation Oncology	4D Gated-therapy External Beam Brachytherapy - Breast	0	1	1
Radiation Oncology Radiation Oncology	Brachytherapy - Cervical Brachytherapy - General	0	1	1
Radiation Oncology	Brachytherapy - Prostate	0	1	1
Radiation Oncology Radiation Oncology	Brachytherapy - Skin Cobalt 60 External Beam	0	1	1
Radiation Oncology Radiation Oncology	Conventional, conformal 3D therapy External Beam Cyber Knife External Beam	0	1	1
Radiation Oncology	Electron Beam Irradiation External Beam	0	1	1
Radiation Oncology Radiation Oncology	Image Guided Radiation Therapy (IGRT) Intensity Modulated Radiation Therapy (IMRT)	0	1	1
Radiation Oncology	Other External Beam Therapy	0	1	1
Radiation Oncology Radiation Oncology	Other External Beam Therapy - LINAC	0	1	1
Radiation Oncology	Stereotactic extra-cranial presentations External Beam	0	1	1
Radiation Oncology Radiation Oncology	Stereotactic radio-surgery External Beam Stereotactic radio-therapy External Beam	0	1	1
Radiation Oncology	Superficial Xray External Beam	0	1	1
Radiation Oncology Specialty Services	Whole body electron beam irradiation External Beam Airway Obstruction Management	0	1	1 0
Specialty Services	Anesthesia Services	1	0	0
Specialty Services	Caregiver Support Services	1	0	0
Specialty Services Specialty Services	Chaptain Services End of Life Care Planning	1	0	0
Specialty Services	Epidural Anesthesia	1	0	0
Specialty Services Specialty Services	Moderate Sedation Nerve Blocks	1	0	0
Specialty Services	Non OR Anesthesia Services	1	0	0
Specialty Services Specialty Services	Nutrition Ophthalmology	1 0	0	0
Specialty Services Specialty Services	Ophthalmology Optical Shop	1	0	0
	Optometry	1	0	0
Specialty Services	OD Canzinge - Angethaeia		r	٨
Specialty Services Specialty Services Specialty Services	OR Services - Anesthesia Pain Management - Anesthesia	1	0	0

VA New Hampshire Vision 2025 Task Force
Version: 11-06-2017

Manchester Inpatient Beds

Bed Days of Care

	FY13	FY14	FY15	FY16	Sparkline
(44) CONTINUING CARE (LS)	5,615	6,864	6,973	8,821	
(47) RESPITE CARE (SS)	531	412	212	79	
(64) REHABILITATION (SS)	3,608	2,927	2,635	2,311	1
(66) RESTORATIVE CARE (SS)					
(67) CONTINUING CARE (SS)	44		7	167	
(95) SKILLED NURSING CARE (SS)	922	278	857	610	\
(96) HOSPICE (SS)	1,874	2,694	2,316	2,105	/
Totals	12,594	13,175	13,000	14,093	

Unique Patients

	FY13	FY14	FY15	FY16	Sparkline			
(44) CONTINUING CARE (LS)	43	52	53	48				
(47) RESPITE CARE (SS)	36	27	14	4				
(64) REHABILITATION (SS)	134	92	94	83	1			
(66) RESTORATIVE CARE (SS)								
(67) CONTINUING CARE (SS)	2		2	8				
(95) SKILLED NURSING CARE (SS)	27	7	32	25	\			
(96) HOSPICE (SS)	75	76	62	46				
Totals	317	254	257	214	-			

Average Daily Census

	FY13	FY14	FY15	FY16	Sparkline			
(44) CONTINUING CARE (LS)	15.4	18.8	19.1	24.2				
(47) RESPITE CARE (SS)	1.5	1.1	0.6	0.2				
(64) REHABILITATION (SS)	9.9	8.0	7.2	6.3	-			
(66) RESTORATIVE CARE (SS)	0.0	0.0	0.0	0.0				
(67) CONTINUING CARE (SS)	0.1	0.0	0.0	0.5				
(95) SKILLED NURSING CARE (SS)	2.5	0.8	2.3	1.7	\			
(96) HOSPICE (SS)	5.1	7.4	6.3	5.8	/			
Totals	34.5	36.1	35.6	38.6				

Medical and Surgical - Average Daily Census

	FY13	FY14	FY15	FY16	Sparkline
All VHA Facilities	7,990	7,952	7,684	7,555	
VISN 1 Facilities	313	308	311	303	\
North Market	30	33	32	31	/

Mental Health - Average Daily Census

FY13	FY14	FY15	FY16	Sparkline
8,841	8,950	8,779	8,425	(
477	472	447	443	/
20	22	21	18	(
	8,841 477	8,841 8,950 477 472	8,841 8,950 8,779 477 472 447	8,841 8,950 8,779 8,425 477 472 447 443

Facility: (608) Manchester, NH HCS, National VISN and North Market

<u>Data Source:</u> VSSC MCA Treating Specialty Cube <u>Server:</u> VAAUSDSRSQL28

Non-VA Care: Disbursed Amount by Transaction Date

Fee Purpose Of Visit	FY12	FY13	FY14	FY15	FY16
Inpatient-Contract Hospital	\$7,043,783	\$6,923,060	\$5,267,319	\$8,167,370	\$10,189,198
Outpatient	\$4,100,571	\$3,762,687	\$3,916,904	\$5,774,777	\$6,438,677
Inpatient-Community NH	\$2,948,778	\$3,395,818	\$3,112,584	\$3,031,085	\$3,890,978
Home Health	\$2,213,292	\$2,058,359	\$1,414,179	\$1,205,876	\$2,185,792
Dental	\$226,285	\$348,166	\$836,139	\$638,877	\$2,098,259
Inpatient-Unauthorized Claims	\$846,233	\$731,473	\$1,216,272	\$1,054,386	\$1,593,526
Outpatient-Unauthorized Claims	\$527,059	\$663,677	\$743,705	\$575,224	\$1,136,792
Day Health	\$440,738	\$319,535	\$166,512	\$155,435	\$252,046
Respite	\$65,262	\$21,736	\$24,354	\$22,518	\$181,259
Outpatient-Hospice	\$113,137	\$154,271	\$75,227	\$63,043	\$101,600
Comp & Pen				\$621	\$100,671
Chiropractic Care	\$26,291	\$12,218	\$37,165	\$76,628	\$52,004
Pharmacy	\$1,106			\$204	\$5,685
Totals	\$18,552,536	\$18,391,000	\$16,810,360	\$20,766,044	\$28,226,488

Non-VA Care: Uniques

Fee Purpose Of Visit	FY12	FY13	FY14	FY15	FY16
Inpatient-Contract Hospital	838	948	908	926	1,282
Outpatient	2,084	1,432	2,222	3,170	2,433
Inpatient-Community NH	86	80	86	96	119
Home Health	357	321	233	372	507
Dental	144	179	233	229	470
Inpatient-Unauthorized Claims	192	171	198	244	347
Outpatient-Unauthorized Claims	419	454	572	729	1,020
Day Health	77	53	29	38	61
Respite	27	17	11	13	25
Outpatient-Hospice	21	14	9	9	8
Comp & Pen				3	187
Chiropractic Care	19	12	20	49	35
Pharmacy	8			1	45
Totals	4,272	3,681	4,521	5,879	6,539

Inpatient-Contract Hospital - Vendors	FY12	FY13	FY14	FY15	FY16
CONCORD HOSP INC (86290)	\$3,266,303	\$2,797,210	\$1,902,717	\$3,109,992	\$4,440,413
CATHOLIC MEDICAL CENTER (110178)	\$588,545	\$1,051,706	\$888,451	\$1,302,681	\$1,944,497
ELLIOT HOSP OF THE CITY MANCHE (135138)	\$626,530	\$743,901	\$443,608	\$883,248	\$875,426
NEW ENGLAND BAPTIST HOSP (120876)				\$363,157	\$357,430
CONCORD HOSP INC (72521)	\$303,874	\$199,735	\$149,383	\$188,633	\$275,424
WENTWORTH DOUGLASS HOSP (30916)	\$45,139	\$114,203	\$144,886	\$85,598	\$271,772
LRG HEALTHCARE (45575)	\$104,454	\$65,946	\$74,464	\$70,936	\$145,799
HCA HEALTH SERVICES OF NEW (60623)	\$65,601	\$63,330	\$63,929	\$222,914	\$127,196
SOUTHERN NEW HAMPSHIRE MEDICAL (102632)	\$75,711	\$101,338	\$79,658	\$105,742	\$110,200
ROBIN HILL FARM INC (101133)	\$568,975	\$302,585	\$554,667	\$465,203	\$109,572
LOWELL GEN HOSP (70748)	\$9,402		\$16,057		\$102,527
JB THOMAS HOSPITAL INC (154403)	\$41,000	\$30,000		\$44,092	\$94,307
MARY HITCHCOCK MEMORIAL HOSPIT (23817)	\$86,654	\$78,979	\$173,452	\$181,762	\$93,688
ALL OTHER VENDORS	\$1,261,595	\$1,374,127	\$776,047	\$1,143,411	\$1,240,947

Inpatient-Contract Hospital - Vendors	FY12	FY13	FY14	FY15	FY16
CONCORD HOSP INC (86290)	367	363	251	338	661
CONCORD HOSP INC (72521)	356	332	243	285	459
X RAY PROF ASSN (169937)	278	275	65	202	444
CATHOLIC MEDICAL CENTER (110178)	59	100	95	129	260
SOUTHERN NEW HAMPSHIRE (113347)	67	99	72	116	166
ELLIOT HOSP OF THE CITY MANCHE (135138)	225	286	262	207	138
ELLIOT PROF SVCS (48547)	41	67	69	99	135
GRANITE STATE EMERG PHYS (58597)	17	30	23	53	122
PATHWAYS PROF ASSOCS (216090)	55	57	26	39	72
CONCORD GASTRO PA (16900)	38	39	11	24	38
SEACOAST RAD ASSOCS INC PA (127707)	26	35	41	48	31
DARTMOUTH HITCHCOCK MEDICAL CE (91763)	3	3		6	30
WENTWORTH DOUGLASS HOSP (30916)	6	16	15	14	29
ALL OTHER VENDORS	596	580	549	636	616

Outpatient - Vendors	FY12	FY13	FY14	FY15	FY16
EASTER SEAL SOCIETY OF NH INC (45248)	\$4,149	\$20,073	\$40,834	\$69,145	\$548,025
LAKES REGION PARTNERSHIP FOR (266317)	\$58,102	\$210,336	\$135,514	\$336,046	\$535,456
CONCORD HOSP INC (86290)	\$748,975	\$371,727	\$299,586	\$481,355	\$503,018
AREA AGENCY ESS (255845)					\$500,098
BIO MED APPLICATIONS OF MA INC (51978)	\$415,782	\$420,806	\$297,454	\$435,232	\$405,057
BELLOWS GOODMAN SHAKER & SIEGA (99440)	\$365,610	\$315,178	\$385,539	\$309,687	\$338,794
CATHOLIC MEDICAL CENTER (110178)	\$202,865	\$93,582	\$77,545	\$157,044	\$238,419
ROBIN HILL FARM INC (101133)	\$334,720	\$468,552	\$304,109	\$301,119	\$231,923
ELLIOT HOSP OF THE CITY MANCHE (135138)	\$146,806	\$72,986	\$121,130	\$298,263	\$212,404
BIO MED APPLICATIONS OF NH INC (106193)	\$210,696	\$283,337	\$253,434	\$262,124	\$209,461
BIO MED APPLICATIONS OF NH INC (214539)	\$193,591	\$176,883	\$131,782	\$102,053	\$193,186
FRISBIE MEMORIAL HOSP (120100)	\$17,830	\$4,985	\$7,867	\$85,445	\$179,605
BIO MED APPLICATIONS OF NH INC (226784)			\$88,681	\$93,070	\$179,310
ALL OTHER VENDORS	\$1,401,446	\$1,324,242	\$1,773,431	\$2,844,195	\$2,163,922

Outpatient - Vendors	FY12	FY13	FY14	FY15	FY16
CONCORD HOSP INC (86290)	830	357	404	625	516
BELLOWS GOODMAN SHAKER & SIEGA (99440)	367	262	309	354	356
X RAY PROF ASSN (169937)	148	85	276	406	338
CONCORD HOSP INC (72521)	507	184	259	424	247
SOUTHERN NEW HAMPSHIRE (113347)	77	86	69	108	213
CATHOLIC MEDICAL CENTER (110178)	85	58	65	174	183
GRANITE STATE EMERG PHYS (58597)	45	52	43	64	176
NEPHROLOGY ASSOCS PA (193352)	198	165	270	250	171
ELLIOT HOSP OF THE CITY MANCHE (135138)	194	145	172	257	167
ELLIOT PROF SVCS (48547)	39	46	157	210	157
WENTWORTH DOUGLASS HOSP (30916)	14	14	21	57	64
SEACOAST RAD ASSOCS INC PA (127707)	30	23	17	47	59
SPECTRUM MEDICAL GROUP PA (185775)	37	35	36	78	56
ALL OTHER VENDORS	974	802	1,506	2,895	1,683

Facility: (608) Manchester, NH HCS Data Source: VSSC Non VA Cube Server: VHAAUSBI19

Manchester Patient Weighted Workload

Price Group	Patient Class					FY 16 % of PWW	Sparkline
5 Multiple Problem	Multiple Medical	1,490	1,489	1,669	2,134	11.5%	
8 Supportive Care	HBC	1,380	1,304	1,312	1,240	6.7%	
2 Basic Med,Heart,Lung,GI	Musculoskeletal Disorders	736	717	824	1,217	6.5%	
10a Long Stay CLC	Long Stay CLC	1,065	1,172	1,110	1,170	6.3%	
5 Multiple Problem	Medical/Psych+Substance	928	994	872	1,156	6.2%	
2 Basic Med,Heart,Lung,GI	Central Nervous System	775	793	791	921	4.9%	
3 Mental Health	Acute Mental Disease	950	928	869	893	4.8%	
2 Basic Med,Heart,Lung,GI	Endo Nutr Metab Disorders	756	707	700	832	4.5%	
2 Basic Med,Heart,Lung,GI	Cardiovascular Disease	713	676	610	727	3.9%	
2 Basic Med,Heart,Lung,GI	Ear Nose and Throat	563	596	652	670	3.6%	
2 Basic Med,Heart,Lung,GI	Discharge of Manchester Patients from CITC	1,352	1,368	1,248	585	3.1%	
2 Basic Med,Heart,Lung,GI	Gastroenterology Disorder	548	479	543	578	3.1%	
6 Significant Diagnosis	High Cost Pneumonia	367	272	320	467 438	2.5%	
5 Multiple Problem	Homeless Multiple Medical	442	466	442		2.4%	
10 Critically III	Short Stay CLC	794	594	569	417	2.2%	
4 Oncology,Inf Disease, Legally Blind	Oncology	443	445	419	376	2.0%	
2 Basic Med,Heart,Lung,GI	Pulmonary Disease	253	249	243	321	1.7%	
10 Critically III	CNH Long Stay	000	4.40	173	318	1.7%	
6 Significant Diagnosis	High Cost Conditions	228	143	243	288	1.5%	
10 Critically III	ESRD	363	226	290	286	1.5%	
7 Specialized Care	CCHT - NIC	510	394	262	275	1.5%	
5 Multiple Problem	Psych+Substance	202	218	192	271	1.5%	
9 Chronic Mental Illness	Homeless - CMI	305	259	229	271	1.5% 1.4%	
8 Supportive Care	Skilled Nursing and Rehab	359	202	339	253		
6 Significant Diagnosis	Metastatic Cancer	246	253	292	237	1.3%	
8 Supportive Care	Community NH	437	515	269	233	1.3%	
8 Supportive Care	SCI Quad-Old Injury	195	171	172	200	1.1%	
4 Oncology,Inf Disease, Legally Blind	Basic HCS	157	87	157	195	1.0%	
7 Specialized Care	Multiple Problem HCS	153	99	125	170	0.9%	
6 Significant Diagnosis	Acute MI	123	113	158	159	0.9%	
6 Significant Diagnosis	Respiratory Failure	71	45	58 94	155	0.8%	
9 Chronic Mental Illness 5 Multiple Problem	Other Psychosis	64	95 67	131	108 103	0.6%	
	MS with symptom suppressing drugs	51			89	0.6%	
4 Oncology,Inf Disease, Legally Blind	Visual Impairment SCI Para-Old Injury	65 80	65 77	68 93		0.5% 0.4%	
8 Supportive Care			66		81	0.4%	
4 Oncology,Inf Disease, Legally Blind	Hepatitis C w/out Anti-Viral Therapy CCHT - CCM	79 116	115	89 95	77 76	0.4%	
5 Multiple Problem	AIDS or HIV+ w/Anti Retro-Viral Therapy	86		86			
7 Specialized Care	PTSD Acute	62	81 75	55	75 74	0.4% 0.4%	
5 Multiple Problem							
7 Specialized Care	Stroke Addictive Disorders	98	102	63	71	0.4%	
3 Mental Health	Ventilator	42	39 27	41	47 45	0.3%	
10 Critically III	Schizophrenia & Dementia	63 50	24	32	45 45	0.2%	
9 Chronic Mental Illness		35	29	34	45	0.2% 0.2%	
5 Multiple Problem 10 Critically III	History of Transplant SCI Quad-New Injury/SCI Inst	26	29 57	32	45	0.2%	
7 Specialized Care 4 Oncology,Inf Disease, Legally Blind	PTSD - Chronic	32	23 31	32 26	36 33	0.2% 0.2%	
	Epilepsy	25					
4 Oncology,Inf Disease, Legally Blind	MS	22	31	21	24	0.1%	
7 Specialized Care	TBI and Polytrauma Aftercare	17	26	17	23	0.1%	
1 Non Reliant Care	Employee/Collaterals	15	23	29	19	0.1%	
10 Critically III	SCI Para-New Injury/SCI Inst	60	41	5 12	17	0.1%	
5 Multiple Problem	Hospice	15	6	-	16 9	0.1% 0.0%	
8 Supportive Care	Blind Rehab Service			5			
1 Non Reliant Care	Pharmacy	10 3	8	12 4	9	0.0%	
4 Oncology,Inf Disease, Legally Blind	HIV+ w/out Anti Retro-Viral Therapy		3			0.0%	_
1 Non Reliant Care	Comp and Pen Exam	2	5 1	4	4	0.0%	
9 Chronic Mental Illness	Substance Abuse	 		40	2	0.0%	
8 Supportive Care	Residential Rehabilitation	-	7	10	0	0.0%	
10 Critically III	Polytrauma	26	27	20	0	0.0%	
10 Critically III	Transplant	26	27	-	0	0.0%	
1 Non Reliant Care	Non-Vested	44	30	205	1	0.0%	
2 Basic Med,Heart,Lung,GI	Health Care Projection	20	60	265		0.0%	
7 Specialized Care	Hepatitis C with Anti-Viral Therapy	23	68		1	0.0%	
8 Supportive Care	Legacy LTC	3		 	-	0.0%	1
9 Chronic Mental Illness	Mental Health Intensive Case Management	L		L	<u> </u>	0.0%	L

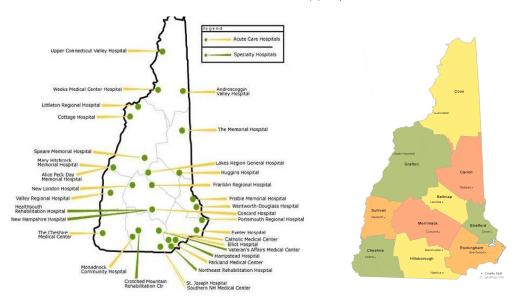
Facility: (608) Manchester, NH HCS

Data Source: Facwork and PWW Cube
Server: VHAARCCDBS105

STATE OF NEW HAMPSHIRE NH HOSPITAL DEMOGRAPHICS AND CAPABILITIES FOR EMS PROVIDERS

Hospital	Adult Trauma Center Designation	Pediatric Trauma Center Designation	Cath Lab	Stroke Center	ER Physician Staffed	Operating Room Available	Ortho Coverage	Neuro- surgery Coverage	Obstetrics Services	Radiology Available	Radiology Available	Lab Available
EXAMPLE HOSPITAL	III	IV	Y	Y	Y	N	Y	N	N	Y	N	Y
Dartmouth-Hitchcock	I	II	24/7	24/7	24/7	24/7	24/7	24/7	24/7	CT/MRI/IR	24/7	24/7
Concord Hospital	II	III	24/7	24/7	24/7	24/7	24/7	24/7	24/7	CT/MRI/IR	24/7	24/7
Elliot Hospital	II.	III	24/7	N	24/7	24/7	24/7	24/7	24/7	CT/MRI	24/7	24/7
Portsmouth Regional	II	III	24/7	24/7	24/7	24/7	24/7	24/7	24/7	CT/MRI	24/7	24/7
Catholic Medical Center	III	IV	24/7	Y	24/7	24/7	24/7	M-F 8-4	24/7	CT/MRI	24/7	24/7
Cheshire Medical Center	III	IV	N	N	Υ	Y	Y	N	Y	CT/MRI	Y	Y
Parkland Medical Center	III	IV	24/7	Y	Y	Υ	Υ	N	Y	CT/MRI	24/7	24/7
St. Joseph's Hospital	III	III	24/7	24/7	24/7	24/7	24/7	N	24/7	CT/MRI	24/7	24/7
Southern NH Medical Center	III	III	24/7	24/7	24/7	24/7	24/7	3days/wk	24/7	CT/MRI	24/7	24/7
Wentworth-Douglass	III	- 111	24/7	24/7	24/7	24/7	24/7	N	24/7	CT/MRI	24/7	24/7
Cottage Hospital	IV	IV										
Alice Peck Day Memorial Hospital			N	N	Υ	24/7	Y	N	Y	CT/MRI	Y	Y
Androscoggin Valley Hospital			N	N	Υ	Y	Y	N	Y	CT/MRI	Y	Υ
Exeter Hospital			24/7	N	24/7	24/7	Y	N	24/7		24/7	24/7
Franklin Regional Hospital												
Frisbie Memorial Hospital												
Huggins Hospital			N	N	24/7	24/7	Y	N	N		24/7	24/7
Lakes Region General Hospital												
Littleton Regional Hospital												
Monadnock Community Hospital			N	N	24/7	Y	Υ	N	24/7	CT	Y	Y
Memorial Hospital			N	N	24/7	24/7	24/7	N	24/7		24/7	24/7
New London Hospital			N	N	24/7	N	N	N	N		24/7	24/7
Speare Memorial Hospital			N	N	Y	Y	Y	Y	Y		Y	Y
Upper CT Valley Hospital			N	N	Y	N	N	N	N	CT/MRI	Y	Y
Valley Regional Hospital			N	N	Y	Y	Y	N	N	CT	Y	Y
Veteran's Affairs Medical Center												
Weeks Medical Center												

UPDATED: 6/9/2016



			New Ha	mpshire Pro	jection of <u>V</u>	eterans_				
New Hampshire Counties	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2025	FY2030	FY2036	Sparkline
Belknap, NH	6,098	5,997	5,896	5,790	5,686	5,585	5,017	4,515	3,966	
Carroll, NH	5,468	5,383	5,292	5,201	5,118	5,038	4,636	4,264	3,793	
Merrimack, NH	13,141	12,912	12,685	12,465	12,250	12,035	10,922	9,894	8,742	
Rockingham, NH	23,689	23,269	22,857	22,448	22,040	21,636	19,515	17,498	15,293	
Strafford, NH	11,091	10,893	10,703	10,515	10,326	10,141	9,162	8,230	7,205	
Hillsborough, NH	29,960	29,163	28,394	27,637	26,895	26,176	22,962	20,167	17,312	
Cheshire, NH	7,066	6,934	6,803	6,660	6,522	6,383	5,693	5,032	4,331	
Coos, NH	3,320	3,255	3,193	3,131	3,069	3,009	2,713	2,443	2,140	
Grafton, NH	7,354	7,213	7,073	6,938	6,803	6,672	6,033	5,426	4,721	
Sullivan, NH	4,204	4,123	4,041	3,963	3,883	3,808	3,440	3,091	2,683	
Totals	111,389	109,141	106,936	104,748	102,592	100,483	90,093	80,560	70,186	

	New Hampshire Projection of Eligible Veterans													
New Hampshire Counties	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2025	FY2030	FY2036	Sparkline				
Belknap, NH	4,460	4,355	4,259	4,172	4,093	4,022	3,669	3,386	3,018					
Carroll, NH	3,989	3,903	3,820	3,748	3,687	3,633	3,405	3,228	2,931)				
Merrimack, NH	9,197	9,021	8,847	8,696	8,560	8,429	7,816	7,283	6,545					
Rockingham, NH	16,581	16,250	15,928	15,645	15,378	15,128	13,930	12,815	11,353					
Strafford, NH	7,713	7,575	7,439	7,317	7,199	7,089	6,533	6,017	5,336					
Hillsborough, NH	21,256	20,618	20,012	19,470	18,976	18,528	16,580	14,905	12,990					
Cheshire, NH	5,306	5,211	5,113	5,007	4,917	4,819	4,336	3,892	3,416					
Coos, NH	2,639	2,581	2,524	2,469	2,422	2,374	2,143	1,952	1,738					
Grafton, NH	5,721	5,603	5,485	5,375	5,279	5,181	4,699	4,283	3,796					
Sullivan, NH	3,295	3,224	3,153	3,086	3,027	2,968	2,687	2,443	2,160					
Totals	80,156	78,341	76,581	74,984	73,538	72,172	65,799	60,205	53,284					

	New Hampshire Projection of <u>Enrolled Veterans</u>													
New Hampshire Counties	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2025	FY2030	FY2036	Sparkline				
Belknap, NH	2,780	2,821	2,854	2,875	2,888	2,894	2,792	2,724	2,582					
Carroll, NH	1,929	1,956	1,980	1,996	2,008	2,018	2,030	1,943	1,777					
Merrimack, NH	4,532	4,618	4,699	4,758	4,802	4,830	4,756	4,553	4,202					
Rockingham, NH	8,177	8,371	8,514	8,616	8,689	8,746	8,808	8,477	7,822					
Strafford, NH	3,756	3,842	3,932	4,003	4,064	4,109	4,108	3,938	3,647					
Hillsborough, NH	11,779	12,039	12,226	12,359	12,458	12,513	12,321	11,763	10,847					
Cheshire, NH	2,488	2,512	2,529	2,544	2,554	2,561	2,515	2,394	2,202					
Coos, NH	1,746	1,756	1,761	1,759	1,754	1,749	1,694	1,632	1,478					
Grafton, NH	3,314	3,330	3,339	3,347	3,350	3,348	3,271	3,128	2,907					
Sullivan, NH	1,907	1,909	1,912	1,909	1,909	1,905	1,878	1,784	1,642					
Totals	42,409	43,156	43,747	44,164	44,475	44,673	44,172	42,336	39,107					

	New Hampshire Projection of Enrollment by Market Penetration														
New Hampshire Counties	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2025	FY2030	FY2036	Sparkline					
Belknap, NH	62%	65%	67%	69%	71%	72%	76%	80%	86%						
Carroll, NH	48%	50%	52%	53%	54%	56%	60%	60%	61%						
Merrimack, NH	49%	51%	53%	55%	56%	57%	61%	63%	64%						
Rockingham, NH	49%	52%	53%	55%	57%	58%	63%	66%	69%						
Strafford, NH	49%	51%	53%	55%	56%	58%	63%	65%	68%						
Hillsborough, NH	55%	58%	61%	63%	66%	68%	74%	79%	84%						
Cheshire, NH	47%	48%	49%	51%	52%	53%	58%	62%	64%						
Coos, NH	66%	68%	70%	71%	72%	74%	79%	84%	85%						
Grafton, NH	58%	59%	61%	62%	63%	65%	70%	73%	77%						
Sullivan, NH	58%	59%	61%	62%	63%	64%	70%	73%	76%						
Totals	53%	55%	57%	59%	60%	62%	67%	70%	73%						

Facility: (608) Manchester, NH HCS

Data Source: VSSC Planning-Enroll and Vet Pop Projection Cube

Server: VHAAUSBI20

Primary Care-Geriatrics-Urgent Care and Ambulatory Mental Health



Facility: North Market

Data Source: VSSC, Utilization Projections by Geography by 2014 Cube

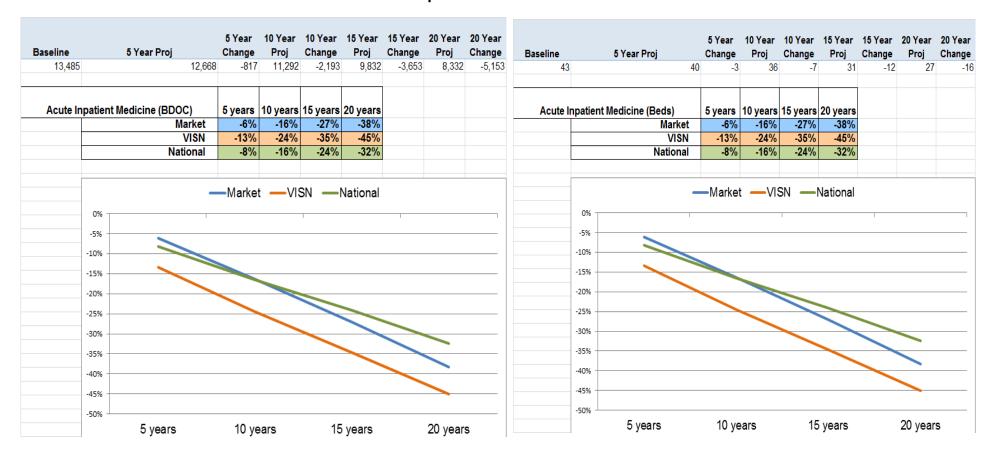
Ambulatory Medical and Surgical



Facility: North Market

Data Source: VSSC, Utilization Projections by Geography by 2014 Cube

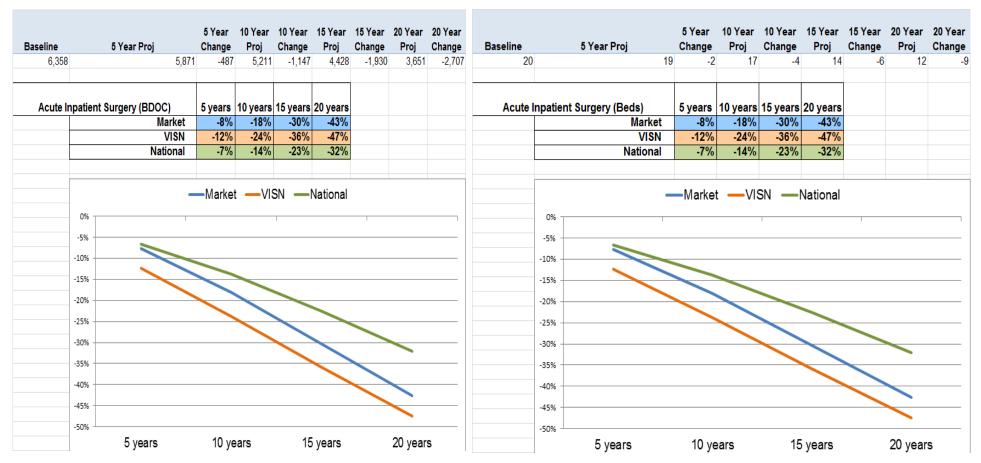
North Market Data Sets Acute Inpatient Medicine



Facility: North Market

Data Source: VSSC, Utilization Projections by Geography by 2014 Cube

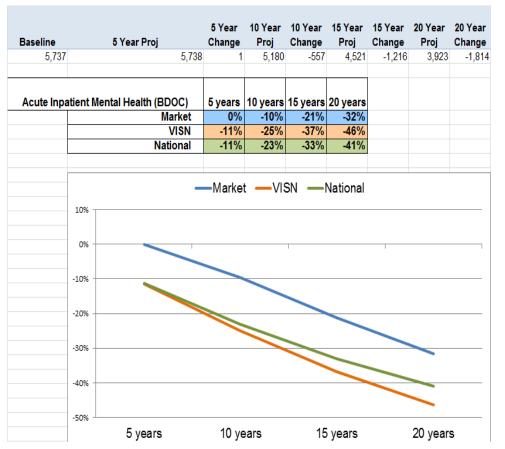
Acute Inpatient Surgery

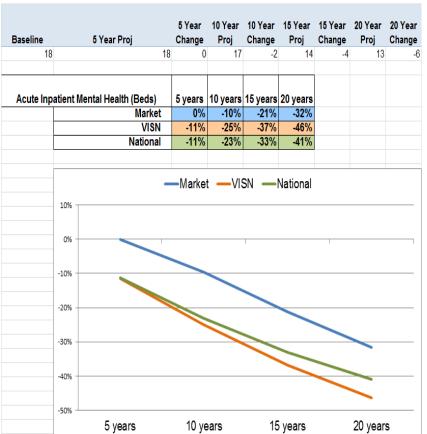


Facility: North Market

<u>Data Source:</u> VSSC , Utilization Projections by Geography by 2014 Cube

Acute Inpatient Mental Health





Facility: North Market

<u>Data Source:</u> VSSC , Utilization Projections by Geography by 2014 Cube

Inpatient Residential Rehab - Mental Health Programs

Baseline	5 Year Proj	5 Year Change	10 Year Proj	10 Year Change		15 Year Change	20 Year Proj	20 Year Change	Baseline	5 Year Proj	5 Year Change	10 Year Proj	10 Year Change	15 Year Proj	15 Year Change	20 Year Proj	20 Year Change
8,672	8,891	219	7,739			-2,379	5,326	-3,346	25	25		22	-3	18	-7	15	
	sidential Rehab Mental Health Programs (BDOC)	5 years	10 years	15 years	20 years				Inpatient Re	sidential Rehab Mental Health Programs (Beds)		10 years	15 years	20 years			
'	Market	3%								Market	3%						
	VISN	-11%	-25%	-39%	-47%					VISN	-11%						
	National	0%	-12%	-27%	-35%					National	0%	-12%	-27%	-35%			
	10% 0% -10% -20% -30% -40%						\ \ \			10% 0% -10% -20% -30% -40%						\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	
	5 years	10 ye	ears	15	years		20 year	s		5 years	10 ye	ears	15	years		20 year	S

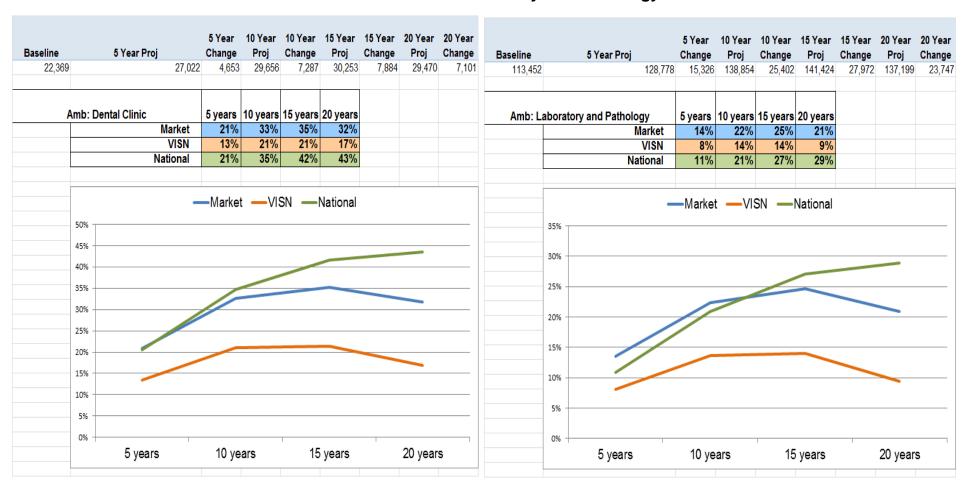
Facility: North Market
Data Source: VSSC, Utilization Projections by Geography by 2014 Cube
Run Date: July 20, 2015

Long Term Services and Support (LTSS) Inpatient

eline	5 Year Proj	5 Year Change	10 Year Proj	10 Year Change	15 Year Proj	15 Year Change	20 Year Proj	20 Year Change	Baseline	5 Year Proj	5 Year Change	10 Year Proj	10 Year Change	15 Year Proj	15 Year Change	20 Year Proj	20 Ye
44,997	58,138						81,610		129	166							
·	,	,	·		Í	,											
	0 long of out (DDOC)		40	45	00					01	F	40	45	00			
LIS	S Inpatient (BDOC) Market	5 years 29%		15 years 69%	20 years 81%				LIS	S Inpatient (Beds) Market	5 years	10 years 49%	15 years 69%				
-	VISN	10%			47%					VISN	10%	23%	38%	47%			
	National	19%								National	19%						
			1170	1170								2270	2270	70			
	90%	Marke	t -VI	SN —I	National					30% 30% 30% 50% 40% 30%	Marke		SN —	National			
	10%									10%							
	0%			T						0%			1				

Facility: North Market
Data Source: VSSC , Utilization Projections by Geography by 2014 Cube
Run Date: July 20, 2015

Dental Clinic and Laboratory and Pathology



Facility: North Market

Data Source: VSSC , Utilization Projections by Geography by 2014 Cube

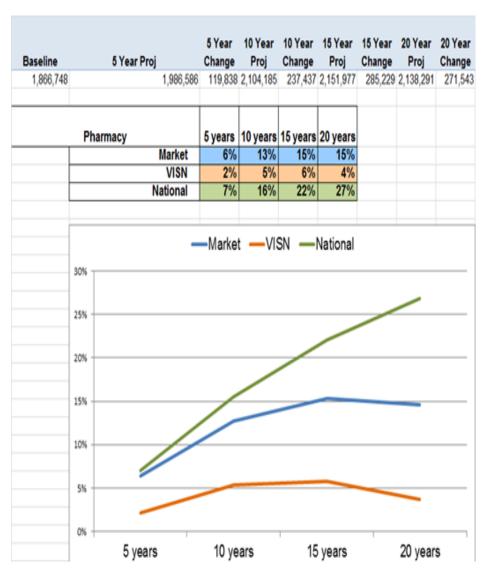
Ambulatory Radiology and Nuclear Medicine

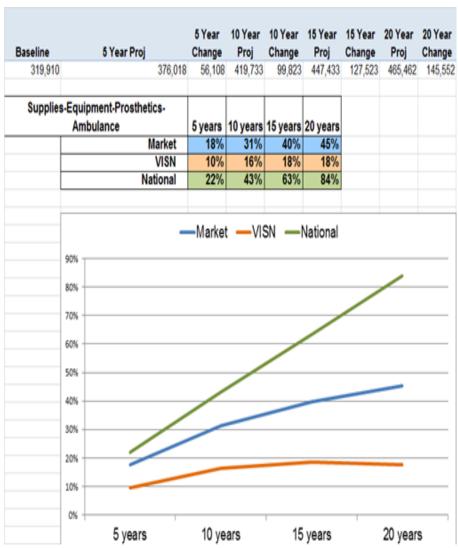


Facility: North Market

<u>Data Source:</u> VSSC , Utilization Projections by Geography by 2014 Cube

Pharmacy and Supplies-Equipment -Prosthetics





Facility: North Market

<u>Data Source:</u> VSSC , Utilization Projections by Geography by 2014 Cube

Average Daily Census													
Model 1 Model 2 Model 3													
MED/SURG	20	30	24										
Mental Health	11	11	11										

Model 1													
Average Daily Census for Care in the Community and VA Discharged Patients Combined													ed
85% Capacity	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Avg. ADC
MED/SURG	17.5	17.4	19.1	18.3	18.2	23.8	24.6	18.9	16.7	19.4	17.8	21.9	19.5
Mental Health	9.4	7.3	9.9	10.9	16.8	13.2	9.4	12.5	12.5	8.0	9.9	8.1	10.7

Data Source: VSSC NonVA Cube, VSSC Encounter Cube and VSCC Treating Specialty Cube, Centers for Medicare & Medicaid Services

Model 1: VA Discharge Patients in Fiscal Year 2016. 1) Identified Manchester Patient Pool, by running a report on all patients that had a Primary Care or Mental Health encounter in FY 2016 at a Manchester Patient, Included all Manchester Patient Pool patients with a discharge in FY 2016 from; VA Boston HCS, Bedford VA and White River Junction VA with a DRG Weighted Value that was less than 2.

2) Manchester Veterans with a Care in The Community (CITC) Discharge in Fiscal Year 2016 Identified Manchester Patient Pool by running a report on all patients that had an inpatient stay in a community hospital in Fiscal Year 2016 and a DRG Weighted Value that was less than 2.

Model 2

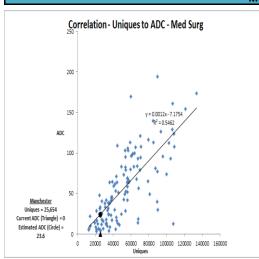
Average Daily Census Projections based on New Hampshire Counties

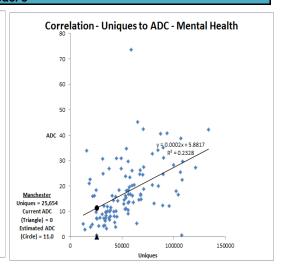
	FY2015 Baseline	FY2020 Modeled	FY2025 Modeled	FY2030 Modeled
Totals	Beds	Beds	Beds	Beds
Inpt: Medical	19	12	11	9
Inpt: Surgical	11	8	7	6
Inpt: Psychiatric	5	7	6	5
Inpt: Substance Abuse	6	5	5	4
Inpt Mental Hith: PRRP, PRRTP, SARRTP & Dom	13	14	12	11

Data Source: Office of Capital Asset Management Engineering and Support (OCAMES)

Model 2: Utilizing the "Utilization by Geography" workload projections for acute inpatient medicine the baseline FY15 care provided (CITC and In-House) was used to estimate the bed days of care based on the counties the Veterans live in. (Belknap, Carroll, Merrimack, Rockingham, Strafford, and Hillsborough). This analysis does not look at Veteran care provided to those Veterans who live outside of these counties.

Model 3





Data Source: VSCC Unique Cube and Treating Specialty Cube

Model 3: Identified total Uniques and Average Daily Census (ADC) for Medical /Surgical beds and for Acute Care Mental Health beds at all Facilities in VHA. Performed a correlation between total Unique patients severed to the Average Daily Census to predict an estimated Average daily Census for the Manchester Facility

Manchester Full Time Equivalent Employees (FTEE)

BOC Category	FY 2015	FY 2016	FY 2017
(1001) ADMINISTRATIVE PERSONNEL NOT O	169.9	186.5	203.4
(1061) REGISTERED NURSES	125.2	136.9	139.0
(1008) WAGE RATE EMPLOYEES	69.7	73.3	66.5
(1081) PHYSICIANS-FULL TIME	39.3	44.3	48.6
(1020) SOCIAL WORKER	37.0	41.3	41.3
(1002) CLERICAL PERSONNEL	37.3	53.1	39.7
(1031) OTHER HEALTH TECHNICIANS AND A	40.4	40.3	36.7
(1066) NURSING AIDES AND NURSING ASSI	24.3	28.1	27.6
(1065) LPNS AND LVNS	26.0	26.0	24.5
(1064) NURSE PRACTITIONERS	22.4	24.6	21.7
(1024) PHARMACISTS	16.7	16.7	17.5
(1085) CLIN & COUNSELING PSYCHOLOGIS	14.0	15.1	16.2
(1033) MEDICAL/LABORATORY TECHNOLOGIS	13.0	13.1	13.7
(1017) OTHER THERAPISTS	11.9	12.0	11.5
(1025) PHARMACY TECHNICIANS AND AIDES	10.5	11.0	10.5
(1037) MEDICAL MACHINE TECHNICIANS	7.4	6.8	8.4
(1022) RADIOLOGY TECHNOLOGIST	6.1	6.5	6.7
(1026) DENTAL ASSISTANTS, HYGIENIST,	5.6	5.5	5.7
(1018) DIETITIAN	4.7	5.1	4.9
(1028) AUDIOLOGIST AND SPEECH PATHOLO	4.0	4.0	4.4
(1089) OPTOMETRISTS	4.3	4.2	4.2
(1016) OCCUPATIONAL THERAPIST	4.5	4.5	4.0
(1015) PHYSICAL THERAPIST	4.0	4.0	3.9
(1023) RADIOLOGY TECHNICIAN	4.0	3.8	3.5
(1084) PHYSICIANS ASSISTANTS	3.4	3.5	3.4
(1082) PHYSICIANS-PART TIME	3.2	2.8	3.3
(1051) TRAINEES-ALLIED HEALTH PROGRAM	0.5	1.4	3.0
(1034) MEDICAL/LABORATORY AND PATHOLO	2.0	2.6	2.9
(1014) RESPIRATORY THERAPIST	1.4	2.0	2.0
(1071) DENTISTS-FULL TIME	2.0	2.0	2.0
(1079) PODIATRISTS	2.0	2.0	2.0
(1063) NURSE ANESTHETIST	1.2	1.8	1.8
(1032) RECREATION SPECIALIST, AIDES A	1.0	1.0	1.0
(1053) GERIATRICS EXPANSION	0.9	1.0	1.0
(1072) DENTISTS-PART TIME	0.5	0.4	0.4
(1029) NUCLEAR MEDICINE TECHNOLOGIST	1.3	1.3	0.4
(1088) OPTOMETRY RESIDENTS	1.2	1.5	0.4
(1076) CHIROPRATORS	1.2	1.3	0.3
,	0.2		
() ON CALL PAY	0.2	0.0	0.1
(1011) FB/OASDI-VA	0.0	0.0	
(1013) C& A/FICA	0.2	1.0	
(1030) NUCLEAR MEDICINE TECHNICIANS A	0.3	1.0	
(1036) FEE BASIS-OTHER THAN PHYSICIAN	0.7	0.1	
(1038) ORTHOPEDISTS AND PROSTHETISTS	0.7	0.9	
(1054) SUMMER TRAINEES	0.1	0.1	
(1062) CHIEF NURSE TRAINEES	724.0	701.1	707.0
TOTAL FTEE	724.0	791.1	787.8

Limployees (FTLL)				
Growth	Growth	Growth		
17 to 16	17 to 15	17 to 14		
16.9	33.5	50.8		
2.1	13.8	24.6		
-6.8	-3.2	-2.2		
4.3	9.3	10.4		
0.0	4.3	7.4		
-13.4	2.4	0.4		
-3.6	-3.6	-3.4		
-0.5	3.2	3.5		
-1.5	-1.5	0.4		
-2.9	-0.7	-0.4		
0.9	0.9	1.2		
1.0	2.2	3.5		
0.6	0.7	-0.7		
-0.5	-0.5	-0.8		
-0.5	-0.1	-0.3		
1.6	1.0	3.2		
0.2	0.6	2.5		
0.2	0.1	-0.2		
-0.2	0.2	0.2		
0.4	0.4	1.3		
0.0	-0.1	0.1		
-0.5	-0.5	-0.4		
-0.1	-0.1	-0.1		
-0.3	-0.4	0.7		
0.0	0.0	0.4		
0.5	0.1	-0.3		
1.6	2.5	2.8		
0.3	0.8	2.0		
0.0	0.6	-0.3		
0.0	0.0	0.0		
0.0	0.0	0.0		
0.0	0.6	0.8		
0.0	0.0	0.0		
1.0	0.1	0.0		
0.1	-0.1	-0.1		
-0.9	-0.9	-0.6		
-1.2	-0.8	-0.7		
0.1	0.1	0.1		
0.1	-0.2	0.1		
0.0	0.0	0.0		
0.0	0.0	0.0		
-1.0	-0.3	0.0		
-0.1	0.0	0.0		
-0.9	-0.7	-0.6		
-0.1	-0.1	0.0		
0.0	0.0	-0.7		
-3.2	63.8	104.9		

1-yr	2-yr	3-yr
Growth	Growth	Growth
11.3%	22.2%	33.3%
9.5%	19.7%	21.5%
1.4%	6.7%	-3.2%
3.1%	16.1%	27.4%
9.3%	21.8%	22.0%
-5.1%	35.1%	1.1%
0.6%	0.4%	-8.5%
1.3%	16.8%	14.7%
7.8%	7.9%	1.7%
1.3%	11.2%	-1.8%
2.2%	2.3%	7.5%
9.7%	18.9%	27.1%
-10.1%	-9.4%	-5.1%
-2.5%	-1.8%	-6.2%
-2.4%	2.1%	-3.0%
43.5%	31.8%	63.0%
44.4%	54.3%	59.7%
-5.2%	-8.1%	-3.9%
-0.4%	9.0%	4.4%
28.3%	28.3%	40.1%
6.5%	4.8%	3.6%
3.7%	3.5%	-8.4%
0.0%	0.0%	-2.7%
38.5%	33.7%	23.9%
14.2%	16.3%	14.7%
-11.3%	-20.9%	-7.5%
139.8%	548.1%	1258.9%
131.1%	192.6%	224.5%
-37.7%	-12.4%	-12.4%
0.0%	0.0%	0.0%
0.0%	0.0%	0.0%
17.8%	80.4%	75.6%
0.0%	0.0%	0.0%
-12.0%	-100.0%	-3.5%
0.0%	-28.8%	-15.2%
34.9%	29.0%	-57.8%
16.2%	53.8%	-65.2%
20.00%	60.00%	-100.00%
-100.00%	-100.00%	-100.00%
6.02%	15.83%	15.36%

<u>Facility:</u> (608) Manchester, NH HCS <u>Data Source:</u> MCA Paid Cube <u>Server</u>: VHAAUSBI20